

# Joint Provider Committee – Report to Trust Boards

Date: February 2024

<b>TITLE OF REPORT:</b>	Report to Trust Boards from the 23 <sup>rd</sup> February 2024 meeting.
<b>PURPOSE OF REPORT:</b>	To provide all partner Trust Boards with a summary of key messages from the 23 <sup>rd</sup> February 2024 Joint Provider Committee.
<b>AUTHOR(S) OF REPORT:</b>	Sohaib Khalid, BCPC Managing Director
<b>MANAGEMENT LEAD/SIGNED OFF BY:</b>	Sir David Nicholson, Chair of BC JPC & Joint Chair of DGFT, SWBH, RWT, & WHT Diane Wake, CEO Lead of the BCPC
<b>KEY POINTS:</b>	<p>The Joint Provider Committee (JPC) was held, and was quorate with attendance by the Chair, three Deputy Chairs, and the three CEO's.</p> <p>Key discussion points included:</p> <ol style="list-style-type: none"> <li>An update for the BCPC CEO Lead on progress against the range of activities being progressed in delivering the agreed work plan.</li> <li>An update from the Governance Lead on the plans for the first Joint Board Development Workshop on the 19<sup>th</sup> April 2024.</li> <li>The sharing of a draft BCPC 'Case for Change' focused on the current work programmes.</li> <li>A progress update on the BCPC's contribution to the FRP, and its delivery; and</li> <li>A brief update on the progress of the MMUH development.</li> </ol>
<b>RECOMMENDATION(S):</b>	<p>The partner Trust Boards are asked to:</p> <ol style="list-style-type: none"> <li><b>RECEIVE</b> this report as a summary update of key discussions at the 23<sup>rd</sup> February 2024 JPC meeting.</li> <li><b>NOTE</b> the key messages, agreements, and actions in section 2 of the report.</li> </ol>
<b>CONFLICTS OF INTEREST:</b>	There were no declarations of interest.
<b>DELIVERY OF WHICH BCPC WORK PLAN PRIORITY:</b>	The Joint Provider Committee oversees and assures progress against the agreed BCPC annual Work Plan, as outlined in schedule 3 of the Collaboration Agreement.
<b>ACTION REQUIRED:</b>	<input checked="" type="checkbox"/> Assurance <input type="checkbox"/> Endorsement / Support <input checked="" type="checkbox"/> Approval <input checked="" type="checkbox"/> For Information
<b>Possible implications identified in the paper:</b>	
<b>Financial</b>	<p>The following agenda items have a potential financial implication:</p> <ul style="list-style-type: none"> <li>Financial Recovery Plan – delivery against target and trajectories</li> <li>Case for Change – activity, workforce, and service change consequences</li> </ul>

	<ul style="list-style-type: none"> <li>▪ MMUH – unconfirmed commitment for financial gap.</li> </ul>
<b>Risk Assurance Framework</b>	<p>The following agenda items have a potential risk implication:</p> <ul style="list-style-type: none"> <li>▪ Financial Recovery Plan – mitigations are being identified</li> <li>▪ Case for Change</li> <li>▪ MMUH</li> </ul>
<b>Policy and Legal Obligations</b>	<p>The following agenda item has a potential policy / legal obligations implication:</p> <ul style="list-style-type: none"> <li>▪ Case for Change – compliance with NHSE service change assurance process.</li> </ul>
<b>Health Inequalities</b>	<p>The following agenda item has a potential health inequalities implication:</p> <ul style="list-style-type: none"> <li>▪ Case for Change – HEAT map being pursued</li> </ul>
<b>Workforce Inequalities</b>	N/A
<b>Governance</b>	N/A
<b>Other Implications (e.g. HR, Estates, IT, Quality)</b>	N/A

## 1. PURPOSE

- 1.1 To provide all partner Trust Boards with a summary of key messages from the 23<sup>rd</sup> February 2024 Joint Provider Committee.

## 2. SUMMARY

- 2.1 The Joint Provider Committee was held on the 23<sup>rd</sup> February 2024. The meeting was quorate with attendance by the Chair, all three CEO's and three Deputy Chairs.
- 2.2 The following is a summary of discussions with agreements noted:
- a) **CEO Leads update report**  
Key highlights from the recent month were discussed and included
- **Clinical Improvement Programme** – positive progress continues to be made, with the recent appointment of a Clinical Lead for Peri-operative Assessment, OSC briefing paper established for the range of Urological modernisation and transformation, Mohs service going from strength to strength and now expanding beyond the BC boundaries, a concerted effort from Orthopaedics to improve quality through GIRFT metrics.  
  
The BCPC CMO has also worked with the BCPC CEO and Managing Director to commence a review of the existing Clinical Networks, with a view to refreshing and renewing clinical priority areas.
  - **Corporate Improvement Programme** – has been re-invigorated through the leadership of Prof Loughton, with a 'route map' developed for delivery. Early deliverables will be focused on payroll, Clinical Contracting, payroll, and Mandatory Training, with a timeline identified for up to a dozen other corporate service functions.
- b) **Joint Board Development Workshops**  
A proposal paper was received and discussed regarding the planned programme of Joint Board Development workshops. Direction was provided for the 19<sup>th</sup> April agenda, and will be finalised at the next meeting.  
  
The Chair confirmed the intent that the Joint Board workshops should replace work being undertaken by individual organisations, with governance leads encouraged to review and reduce as soon as possible.  
  
The BCPC CEO will work withal Board Secretary's to align this work at a system level, with the possibility of including the ICB also.
- c) **Draft Case for Change**  
The BCPC Managing Director presented the 'case for change' to the JPC. The context was explained as the programmes of work that the BCPC is driving, with a focus on the specific exam questions of the clinical improvement programme.  
  
It was explained to the JPC that a 'case for change' identifies the problems or challenges that are being faced as opposed to the solutions, and that this is an essential piece of evidence required by Regulators when service change is being reviewed for assurance.  
  
The current 'case for change' is still a draft and will be engaged more widely through the Collaborative Executive and sovereign Trusts, before being finalised for approval in the coming months.
- d) **Financial Recovery Plan**  
The BCPC System Finance Lead presented an update and key messages on the FRP to the JPC. Work continues across the four partners to ensure there are robust plans for delivery against the required £103m efficiency savings in year one.

The BCPC System Finance Lead together with the Interim System Improvement Lead will be meeting with all partner Trust Directors of Finance to review and scrutinise plans to ensure consistency in assumptions and approach, whilst identifying the level of risk to plans and any mitigating actions that may be required.

Regular performance monitoring of progress will be undertaken through the BCPC Executive and the JPC where appropriate.

e) **Update on MMUH**

SWBT CEO presented an update to the JPC on the Midland Metropolitan University Hospital (MMUH) development. Delivery is now in its final stages with all partner organisations involved in key delivery forums, with both ICB's to be involved in the 'decision to open' 6 weeks before the opening date.

A number of programme level risks (e.g. bed fit) continue to be actively managed. An assurance paper is in development for the SWBT Board, with the commissioning process / receipt of key due to be 'triggered' very shortly.

It is currently anticipated that service moves should commence during October and November 2024, with a cultural plan being developed in detail to support this.

### 3. REQUIRED ACTIONS

- 3.1 The partner Trust Boards are asked to:
- a. **RECEIVE** this report as a summary update of key discussions at the 23<sup>rd</sup> February 2024 JPC meeting.
  - b. **NOTE** the key messages, agreements, and actions in section 2 of the above report.