



1. Sandwell and West Birmingham NHS Trust Board Committee Chair’s Report

Meeting:	Integration Committee	
Chair:	Val Taylor	
Dates:	29 th February 2024	
Present:	29 th February 2024	
	Val Taylor, Assoc. Non-Executive Director (Chair)	Attended
	Jatinder Sharma – Non-Executive Director (Member)	Apologies
	Daren Fradgley, Chief Integration Officer (Member)	Attended
	Dave Baker, Chief Strategy Officer (Member)	Attended
	Rachel Barlow, Chief Development Officer (Member)	Apologies
	Mel Roberts, Chief Nursing Officer (Member)	Attended
	Tammy Davies, Group Director (PCCT)	Attended
	Liam Kennedy, MMUH Delivery Director	Attended
	Jayne I	Attended
	Dan Conway, Associate Director of Corporate Governance	Attended

29 th February 2024		
1.	<p>BAF Reset Update</p> <p><u>Chair’s opinion:</u></p> <ul style="list-style-type: none"> Aligns with organisation’s 4 strategic risks Sections of MMUH BAF to be transferred over the next year as part of program closure 	<div style="border: 1px solid black; background-color: #FFD700; padding: 5px; width: fit-content; margin: auto;">Reasonable Assurance</div>

* See Reading Room for assurance classification

2.	<p>Community Engagement Update</p> <p><u>Chair's opinion:</u></p> <ul style="list-style-type: none"> • MMUH roadshow and community bus tours going well • Over 150 locations covered • Good engagement from near neighbours events with support from Sandwell and Birmingham city council representatives • Next quarter there will be a focus on maternity services 	Substantial Assurance
3.	<p>Integration Metrics</p> <p><u>Chair's opinion:</u></p> <ul style="list-style-type: none"> • The planned reduction in acute care beds and occupancy is off track for delivery. • Admissions avoidance schemes and urgent community response contacts consistently exceeding targets • Average LOS currently 5.1, previously 4.1 days. 	Reasonable Assurance
4.	<p>Ladywood and Perry Barr Partnership</p> <p><u>Chair's opinion:</u></p> <ul style="list-style-type: none"> • Locality board currently re-evaluating the operating model. BSOL ICB have appointed BCHCFT to lead the associated Community Care Collaborative, which is the Vehicle being used for driving forward integrated care. • Secured £1.4m in Fairer Futures funding. Working with partners including the voluntary sector to agree a strategy to use the funds to tackle inequalities in 5 key areas • Locality hub team started with partners. The virtual teams in-reaches into City hospital to support discharge and admission avoidance. The team also works with West Midlands Ambulance Service to provide interventions at home to avoid hospital conveyance. Good results already being reported 	Reasonable Assurance
5.	<p>Sandwell Health and Care Partnership</p> <p><u>Chair's opinion:</u></p> <ul style="list-style-type: none"> • Integrated Discharge Hub has been used as an area for learning for other systems <ul style="list-style-type: none"> • UCR continues to outperform the Trust Annual Plan target and national response targets with month on month Increased number of contacts • Falls response service is achieving demonstrable reductions in acute hospital bed days. • The combination of the Care Navigation Centre (CNC) and Single Point of Access (SPA) continues to deliver higher numbers of contacts and avoided ED attendances than neighbouring Places • Pathway 1 discharge performance deteriorated 	Substantial Assurance
6.	<p>GP Acquisition Update</p> <p><u>Chair's opinion:</u></p> <ul style="list-style-type: none"> • Committee noted and supported the bid for the Trust to supply APMS services from Susmmerfield Group practice 	Substantial Assurance
7.	<p>MMUH Rightsizing</p> <p><u>Chair's opinion:</u></p> <ul style="list-style-type: none"> • The committee was present with the best, likely and worst-case scenario for MMUH bed fit and rightsizing for winter 24/25. They are planning for the likely case and working toward the best-case scenario. This will be monitored monthly and necessary adjustment made on each scenario. 	Partial Assurance

	<ul style="list-style-type: none"> Urgent care governance an area of concern partly owing to the delay in frailty SDEC delivery being picked up later than expected and the changes in LOS and flexible beds open without a clear intervention and action. Risk identified around utilising the wards at Rowley Regis Hospital is the suitability of patients that meet the criteria for those beds. 			
8.	Ready Set Go Assurance (Risk, CSFs, Ops Readiness and Clinical Hazards) Chair's opinion: <ul style="list-style-type: none"> Discussed and noted 			Partial Assurance
9.	Provider Collaborative Update Chair's opinion: <ul style="list-style-type: none"> Committee received positive news of some key clinical services including Urological Cancer Progress is being made in 3 areas of corporates services, including payroll, mandatory training and procurement The full ICB Operating Model paper to be brought to the next IC meeting 			Partial Assurance
	Positive highlights of note <ul style="list-style-type: none"> Locality Hubs – positive work started with primary care, BCHCFT and West Midlands Ambulance Service to support discharge and admissions avoidance wrap around care Integrated discharge hub model continues to receive recognition with a visit from an East Midland partner Successful visit from the Secretary of State for Health and Social Care and West Midlands Mayor 	Matters of concern or key risks to escalate to the Board <ul style="list-style-type: none"> The pressures on Home Based Intermediate Care continues to have an impact in other areas of the service Discharge performance deteriorated - Pathway 1 patients are being transferred to PCCT which has added 1-2 days LOS on Pathway 1 discharges due to TTO's delays. 	Matters presented for information or noting <ul style="list-style-type: none"> 	Actions agreed <ul style="list-style-type: none"> ICB Operating Model paper to be presented at next meeting