



Sandwell and West Birmingham NHS Trust Board Committee Chair's Report

Meeting:	Quality and Safety Committee	
Chair:	Waseem Zaffar	
Dates:	5 th April 2023	
Present:	5 th April 2023	
	Waseem Zaffar, Non-Executive Director (Chair)	Attended
	Lorraine Harper, Non-Executive Director (Member)	Apologies
	Daren Fradgley, Chief Integration Officer (Member)	Apologies
	Dave Baker, Chief Strategy Officer (Member)	Attended
	Mel Roberts, Chief Nursing Officer (Member)	Attended
	Rachel Barlow, Chief Development Officer (Member)	Attended
	Tammy Davies, Group Director (PCCT)	Attended
	Val Taylor, Assoc. Non-Executive Director	Attended
	Dan Conway, Associate Director of Corporate Governance	Attended

* See Reading Room for assurance classification

1.	<p>BAF</p> <p><u>Chair's opinion:</u></p> <ul style="list-style-type: none"> Governance review in Sandwell has been delayed due to the Black Country ICB operating model review. Work in Ladywood and Perry Barr continue to be a risk but are mitigated due to good progress being made. Discussion on how the BAF best connects with other committee's BAF. 	Reasonable Assurance
2.	<p>SHCP Update</p> <p><u>Chair's opinion:</u></p> <ul style="list-style-type: none"> Partnership now delivering in all 12 Urgent Community Response pathways. However, the activity volume remains variable with opportunities for significant growth as recruitment progresses. The care navigation centre is pivotal in coordinating attendance and admission avoidance activity. The centre now includes the single points of access and continues to take volume of calls from citizens, patients and professionals. SHCP provide a proactive enhanced Care Homes team for the top 40 care homes. There has been significant reduction in hospital admissions with no admissions from the top 20 care homes in January. Prior to the service commencing admissions were as high as 50 per month. Citizen Forum's have been delivered in 4 of the 6 towns in Sandwell with impressive number of attendees at each of them and strong engagement. 	Substantial Assurance
3.	<p>LWPB Update</p> <p><u>Chair's opinion:</u></p> <ul style="list-style-type: none"> Good progress with wider BSOL system partners continues, particularly around engagement and willingness to support MMUH. Progress with Birmingham Community Healthcare Trust also a positive, with them supporting two key workstreams for MMUH being enhanced care home support and frailty and respiratory virtual wards. Relationship with Primary Care continuing to progress very well with the intention to agree MOU. 	Reasonable Assurance
4.	<p>Provider collaborative update</p> <p><u>Chair's opinion:</u></p> <ul style="list-style-type: none"> Work is taking place on the key priorities for 2023/24. Following the Executive away day in February, the BCPC received a starter for 10 on the suggested priorities for the executive. Corporate priorities have been agreed to be procurement and payroll. The third clinical summit was held in March. Agreed that the BCPC will continue its clinical engagement and prioritisation work for 2023/24, with closer working expected now that Sir David Nicolson is Chair across the four providers. 	Reasonable Assurance
5.	<p>Board Level Metrics</p> <p><u>Chair's opinion:</u></p> <ul style="list-style-type: none"> Particular concern expressed on the occupied bed days which are rising. Actions on track but metrics are going in the wrong direction. 	Partial Assurance
6.	<p>Report on MMUH and PLACE based rightsizing</p> <p><u>Chair's opinion:</u></p> <ul style="list-style-type: none"> Committee discussed 3rd party assurance report on data modelling into MMUH and PLACE and the review of right sizing into the MMUH bed base. Report highlights similar bed gap to that which has been reported previously. Data modelling concluded to be accurate and can be used as the basis of work moving forward. Report outlines where the bed gaps exist against demand and provides further assurance. Considerable work is required to deliver these transformational changes including a shift on priority towards both front door and virtual ward frailty interventions, which between them offer a potential 57 beds saved benefit. 	Reasonable Assurance
	<p>MMUH Metrics</p>	

7.	Chair's opinion: <ul style="list-style-type: none"> Report focused on two major sets of metrics: those that are directly attributable to occupancy and fit into MMUH, and those that contribute to the bed fit, overall flow and new models of care in the new hospital. More work is required on most metrics but the report highlights that most implementation plans are not due to start yet. 			Partial Assurance
8.	Operational readiness checklist and implementation plan Chair's opinion: Discussion on operational readiness for the move into MMUH focussed on 7 different sections with individual tasks that need to be completed to assure ourselves we are ready for the move. The preparation is going well for the readiness. Discussion on a communication plan for the local community to be discussed at a future meeting.			Reasonable Assurance
Positive highlights of note		Matters of concern or key risks to escalate to the Board	Matters presented for information or noting	Actions agreed
<ul style="list-style-type: none"> Excellent community take over with Flourish Health partnership in West Birmingham Continued good progress in Ladywood and Perry Barr, particularly the support from the BSOL system towards MMUH. Interventions in Sandwell are starting to show results – i.e. work in care homes Operational readiness for MMUH is going well 		<ul style="list-style-type: none"> 	<ul style="list-style-type: none"> Progress taking place with prioritisation at the Black Country Provider Collaborative 	<ul style="list-style-type: none"> Seek a report on the communication plan for the local community for MMUH