







Sandwell and West Birmingham NHS Trust

Board Committee Chair's Report

Meeting:	Integration Committee
Chair:	Waseem Zaffar
Date:	30 November 2022
Present:	<p>Members: Waseem Zaffar, Non-Executive Director (Chair), Mike Hoare, Non-Executive Director, Daren Fradgley, Director of Integration, Dave Baker, Director of Partnerships & Innovation, Mel Roberts, Director of Nursing</p> <p>In Attendance: Tammy Davies, Group Director Primary Care, Community & Therapies, Dan Conway Associate Director of Corporate Governance</p>

Key points of discussion	
1.	<p>Place Story</p> <p>Chair's opinion: Place story outlined issues surrounding the care being provided to a patient suffering from learning difficulties and dementia. GP raised concerns about the supported living provider. Issues surround lack of cohesion in care being provided which would have been addressed by staff at SWB having a conversation with the GP.</p> <div style="text-align: right; border: 1px solid black; background-color: #28a745; color: white; padding: 2px;">Substantial Assurance</div>
2.	<p>SHCP Update</p> <p>Chair's opinion: Partners coming together to pull together the winter plan for Sandwell – started this process late and in future we need to have an year round plan. Virtual wards are all up and running. Concerns remain with respect to the role of Dudley Integrated Health Care, but conversations are being had by senior SWB colleagues and a variety of stakeholders. Excellent start to the citizen engagement with first sessions delivered in West Bromwich.</p> <div style="text-align: right; border: 1px solid black; background-color: #28a745; color: white; padding: 2px;">Substantial Assurance</div>
	LWPB Update

* See below for assurance classification

3.	<p><u>Chair's opinion:</u> Meetings with key stakeholders continue for SWB to be the anchor institution in Ladywood and Perry Barr. GP engagement remains an ongoing concern. Concerns have been expressed on the lack of clarity of the community integrator contract. Working with a collaborative of third sector organisations under the umbrella of 'Flourish', £57,000 has been allocated for to support community led initiatives in Perry Barr and Ladywood including advocacy support and warm hubs.</p>	
4.	<p>Provider collaborative update</p> <p><u>Chair's opinion:</u> Planning event to take place in February to enable trusts to sign off priorities and commit resources to the plans. Collaboration has been successful, but project identification/planning must now convert into implementation and adoption.</p>	
5.	<p>Board Level Metrics</p> <p><u>Chair's opinion:</u> Metrics noted by committee. Diagnostic patients waiting 6 weeks or greater has risen. Main areas of concern are in the imaging and medicine clinical groups. Percentage performance in ED 4 hour wait has declined. Staff sickness is continuing to increase.</p>	
6.	<p>MMUH Metrics</p> <p><u>Chair's opinion:</u> Update on the bed planning between current position and the MMUH required footprint. 12% overall reduction forecasting compared to original modelling. Metrics showing reduction in Sandwell and growth in Birmingham. Committee discussed the steps to deliver the bed levels required at MMUH where good progress is being made.</p>	
7.	<p>Draft Committee Metrics & Place Performance Report</p> <p><u>Chair's opinion:</u> 20 metrics proposed around Green, Regeneration and Public Health focusing on Place. Bi-annual progress report for towns will be presented as the metrics will need time to embed. Comparable data for both localities will be important and help identity any outliers and post code lotteries that may exist.</p>	
8.	<p>Primary Care acquisition update</p> <p><u>Chair's opinion:</u> Update on known practices that we are in discussions with the trust for acquisitions.</p>	
<p>Positive highlights of note</p>		

- Good progress with community engagement in both localities particularly the citizen engagement event in West Bromwich and the work through the Flourish coalition in Ladywood and Perry Barr.
- Planning event to take place in February to enable trusts to sign off priorities and commit resources to the plans at the Provider collaborative
- Committee discussed the steps to deliver the bed levels required at MMUH where good progress is being made.

Have any of the reports/discussions today impacted the IC risk included in the BAF?

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Matters of concern or key risks to escalate to the Board

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Matters presented for information or noting:

- Board Level Metrics

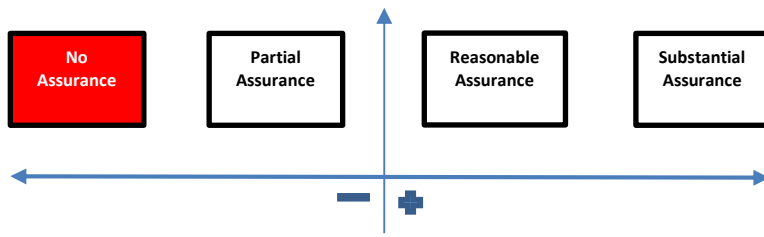
Decisions made:

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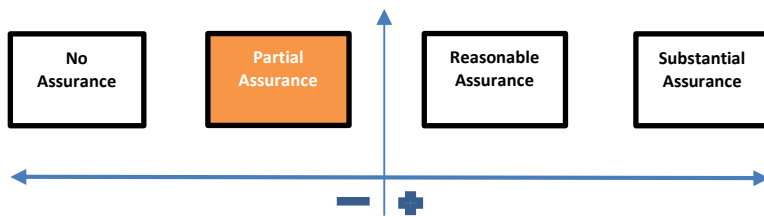
Actions agreed:

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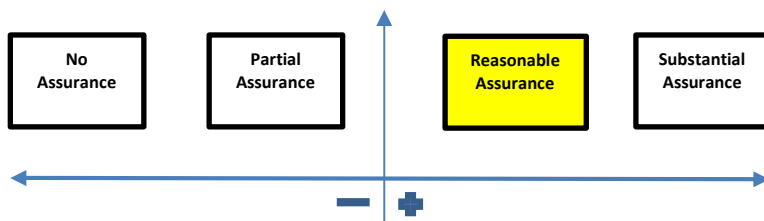
Assurance classification



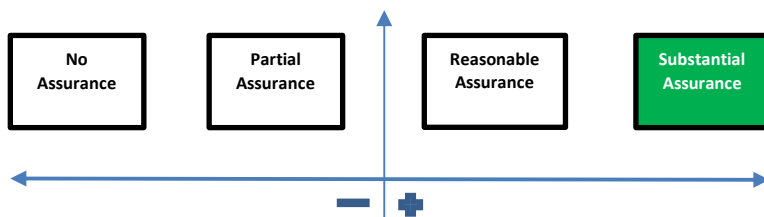
Management cannot clearly articulate the matter or issue; something has arisen at Committee for which there is little or no awareness and no action being taken to address the matter; there are a significant number of risks associated where it is not clear what is being done to control, manage or mitigate them; and the level of risk is increasing.



There is partial clarity on the matter to be addressed; some progress has been made but there remain a number of outstanding actions or progress against any plans so will not be delivered within agreed timescales; independent or external assurance shows areas of concern; there are increasing risks that are only partially controlled, mitigated or managed.



There is evidence of a good understanding of the matter or issue to be addressed; there are plans in place and these are being delivered against agreed timescales; those that are not yet delivered are well understood and it is clear what actions are being taken to control, manage or mitigate any risks; where required there is evidence of independent or external assurance.



There is evidence of a clear understanding of the matter or issue to be addressed; there is evidence of independent or external assurance; there are plans in place and these are being actively delivered and there is triangulation from other sources (e.g. patient or staff feedback)