



## Sandwell and West Birmingham NHS Trust

### Board Committee Chair's Report

<b>Meeting:</b>	Finance, Investment, and Performance Committee
<b>Chair:</b>	Rachel Hardy
<b>Date:</b>	29 <sup>th</sup> July 2022
<b>Present:</b>	<p><b>Members:</b> Rachel Hardy Non-Executive Director (Acting Chair), Mick Laverty Non-Executive Director, Dinah McLannahan Chief Finance Officer</p> <p><b>In Attendance:</b> Dave Baker, Director of Partnerships and Innovation, Paul Stanaway Assoc. Director of Finance, Simon Sheppard Director of Operational Finance</p>

Key points of discussion		
<b>1.</b>	<p><b>Month 3 Finance Report, incl Forecast Outturn</b></p> <p><b>Chair's opinion:</b> The committee are not assured of the following :</p> <ul style="list-style-type: none"> <li>• On track to deliver a £17m deficit against our internal plan.</li> <li>• System support to secure additional income to deliver an improved plan from £17m deficit to breakeven.</li> </ul> <p>The committee would like to propose:</p> <ul style="list-style-type: none"> <li>• An emergency board discussion in August to discuss options and possible solutions to deliver the year end position or otherwise. This will set out options and implications for debate including performance and quality impacts. Agreement on the way forward should be supported by a detailed action plan with monthly trajectories for delivery.</li> <li>• Clarity on the operational issues that the trust are facing and the financial impact of these with options for solutions.</li> </ul>	<div style="border: 2px solid red; background-color: red; color: white; padding: 5px; width: fit-content; margin: auto;">No Assurance</div>
<b>2.</b>	<p><b>BAF</b></p> <p><b>Chair's opinion:</b> Received and assured with no key issues</p>	<div style="border: 2px solid yellow; background-color: yellow; color: black; padding: 5px; width: fit-content; margin: auto;">Reasonable Assurance</div>
	<b>MMUH Financial – Construction</b>	

3.	<p><b>Chair's opinion:</b> Received and assured apart from one key aspect:</p> <ul style="list-style-type: none"> <li>The plan to close the affordability gap and the execution of this is not assured and will consistently be part of the future agenda</li> </ul>	<div style="border: 1px solid black; background-color: #f4a460; padding: 5px; text-align: center;">Partial Assurance</div>
4.	<b>Procurement Strategy</b>	
	<p><b>Chair's opinion:</b> Strategy Approved EDI Draft strategy to come to a future committee meeting with clear targets</p>	<div style="border: 1px solid black; background-color: #ffff00; padding: 5px; text-align: center;">Reasonable Assurance</div>
9.	<b>Planned Care</b>	
	<p><b>Chair's opinion:</b> Received and assured subject to</p> <ul style="list-style-type: none"> <li>The outcome of the future outsourcing arrangements proposed to be discussed at the board meeting</li> </ul>	<div style="border: 1px solid black; background-color: #ffff00; padding: 5px; text-align: center;">Reasonable Assurance</div>
9.	<b>EAS Performance Update</b>	
	<p><b>Chair's opinion:</b> Received and assured</p>	<div style="border: 1px solid black; background-color: #ffff00; padding: 5px; text-align: center;">Reasonable Assurance</div>
10.	<b><u>Mobile Coverage Strategy Business Case</u></b>	
	<p><b>Chair's opinion:</b> Procurement of the distributed antenna solution within MMUH. 22/23 Capital programme to be reviewed and reprioritised to ensure this work can be undertaken at the optimal time.</p>	<div style="border: 1px solid black; background-color: #ffff00; padding: 5px; text-align: center;">Reasonable Assurance</div>
<b>Positive highlights of note</b>		
<ul style="list-style-type: none"> <li></li> </ul>		
<b>Matters of concern or key risks to escalate to the Board</b>		
<ul style="list-style-type: none"> <li></li> </ul>		
<b>Matters presented for information or noting:</b>		
<ul style="list-style-type: none"> <li></li> </ul>		
<b>Decisions made:</b>		
<ul style="list-style-type: none"> <li></li> </ul>		
<b>Actions agreed:</b>		

## Assurance classification

	<p>Management cannot clearly articulate the matter or issue; something has arisen at Committee for which there is little or no awareness and no action being taken to address the matter; there are a significant number of risks associated where it is not clear what is being done to control, manage or mitigate them; and the level of risk is increasing.</p>
	<p>There is partial clarity on the matter to be addressed; some progress has been made but there remain a number of outstanding actions or progress against any plans so will not be delivered within agreed timescales; independent or external assurance shows areas of concern; there are increasing risks that are only partially controlled, mitigated or managed.</p>
	<p>There is evidence of a good understanding of the matter or issue to be addressed; there are plans in place and these are being delivered against agreed timescales; those that are not yet delivered are well understood and it is clear what actions are being taken to control, manage or mitigate any risks; where required there is evidence of independent or external assurance.</p>
	<p>There is evidence of a clear understanding of the matter or issue to be addressed; there is evidence of independent or external assurance; there are plans in place and these are being actively delivered and there is triangulation from other sources (e.g. patient or staff feedback)</p>