

REPORT TITLE:	Chief Executive's Report		
SPONSORING EXECUTIVE:	Richard Beeken, Chief Executive		
REPORT AUTHOR:	Richard Beeken, Chief Executive		
MEETING:	Public Trust Board	DATE:	10 th January 2024

1. Suggested discussion points <i>[two or three issues you consider the PublicTB should focus on in discussion]</i>
<p>This month's report focuses on the following subjects:</p> <ul style="list-style-type: none"> • NHS Oversight Framework 2023/24 – Quarter 2 Outcome • Our management of industrial action by medical staff • The Midland Metropolitan University Hospital • Tiering status for Elective and Cancer for Quarter 4 of 2023/24

2. Alignment to our Vision <i>[indicate with an 'X' which Strategic Objective[s] this paper supports]</i>										
<table border="1"> <thead> <tr> <th>OUR PATIENTS</th> <th></th> <th>OUR PEOPLE</th> <th></th> <th>OUR POPULATION</th> </tr> </thead> <tbody> <tr> <td>To be good or outstanding in everything that we do</td> <td>X</td> <td>To cultivate and sustain happy, productive and engaged staff</td> <td>X</td> <td>To work seamlessly with our partners to improve lives</td> </tr> </tbody> </table>	OUR PATIENTS		OUR PEOPLE		OUR POPULATION	To be good or outstanding in everything that we do	X	To cultivate and sustain happy, productive and engaged staff	X	To work seamlessly with our partners to improve lives
OUR PATIENTS		OUR PEOPLE		OUR POPULATION						
To be good or outstanding in everything that we do	X	To cultivate and sustain happy, productive and engaged staff	X	To work seamlessly with our partners to improve lives						

3. Previous consideration <i>[at which meeting[s] has this paper/matter been previously discussed?]</i>
Not applicable

4. Recommendation(s)
The Public Trust Board is asked to:
a. NOTE the segmentation decision for the Trust under the NHS Oversight Framework
b. NOTE the continued risks associated with handling industrial action by medical colleagues
c. NOTE and RECEIVE ASSURANCE about the MMUH capital funding and increasing national leadership interest in the MMUH programme, as it nears its conclusion.
d. NOTE the tiering status for Elective and Cancer for Quarter 4 of 2023/24.

5. Impact <i>[indicate with an 'X' which governance initiatives this matter relates to and, where shown, elaborate in the paper]</i>						
Board Assurance Framework Risk 01		Deliver safe, high-quality care.				
Board Assurance Framework Risk 02		Make best strategic use of its resources				
Board Assurance Framework Risk 03		Deliver the MMUH benefits case				
Board Assurance Framework Risk 04		Recruit, retain, train, and develop an engaged and effective workforce				
Board Assurance Framework Risk 05		Deliver on its ambitions as an integrated care organisation				
Corporate Risk Register <small>[Safeguard Risk Nos]</small>						
Equality Impact Assessment	Is this required?	Y		N	X	If 'Y' date completed
Quality Impact Assessment	Is this required?	Y		N	X	If 'Y' date completed

SANDWELL AND WEST BIRMINGHAM NHS TRUST

Report to the Public Trust Board on 10th January 2024

Chief Executive's Report

1. NHS Oversight Framework

- 1.1 On 10th November 2023, the Chief Executive of the Black Country Integrated Care Board (ICB) wrote to me with the outcome of our organisational segmentation under the 2023/24 NHS Oversight Framework.
- 1.2 The view of the ICB, moderated by the NHS England (NHSE) regional team, was that our Trust would remain in segment 3.
- 1.3 The segmentation is based on a quantitative and qualitative assessment of the five national and one local priority themes contained within the NHS Oversight Framework. It was determined that there had been no material change compared to Quarter 1 2023/24, as such the segmentation of 3 was still valid.
- 1.4 The new oversight framework, along with national planning guidance for 2024/25 from NHSE is imminent and it is intended to combine this, together with a new, aligned strategic planning framework for all organisations in our ICS, to drive both improvement and to review performance, in the coming financial year. (The paper on strategic planning framework from the Chief Strategy Officer at November's Board meeting signalled our collective system agreement on this intention).

2. Industrial action

- 2.1 The latest period of industrial action by "junior doctors" was handled exceptionally well by the senior leadership team and of course, those consultant colleagues and others who yet again, volunteered to cover challenging and tiring shifts during the run in to Christmas. There was a strong focus on patient safety and staff welfare, which was noted by many in the organisation. No derogations were requested by the Trust from NHSE or the British Medical Association (BMA).
- 2.2 The next planned period of industrial action (3/1/24-8/1/24), at the time of writing this report, is proving more challenging to plan for, due to colleague's absence on leave, general battle fatigue from those being asked to cover shifts and due to the lack of routine working days before the action begins. A request for service derogations is being considered and by the time of our Board meeting on 10th January, we will be able to share immediate feedback about the latest strike action and how it was handled.

3. The Midland Metropolitan University Hospital (MMUH)

- 3.1 I am delighted to confirm that the capital funding risk for the MMUH urgent treatment centre construction costs has been resolved. It has been agreed, in principle, that the New Hospitals Programme will provide a bridging capital department expenditure limit (CDEL)

cover of up to £11.6m in 2024/25. This is conditional on us agreeing a profile for repayment of the CDEL (applied through reductions to ICBs operational capital allocations) by 2030/31. This repayment profile will be agreed with our local ICB partners in January 2024.

- 3.2 The MMUH construction project is being managed well and we are on track for the activation period to start at the end of March 2024.
- 3.3 Lord Markham, Health Minister, visited the MMUH site and was hugely impressed with progress and with our oversight of the strategic benefits of the programme. Lord Markham has committed to a monthly visit.
- 3.4 West Midlands Mayor, Andy Street, has stated his continued commitment to funding the MMUH Learning Campus scheme and will be visiting the MMUH site in the new year.

4. Elective Recovery and Cancer

- 4.1 On 29th December 2023, the Trust received a letter regarding progress with the NHS England Elective Recovery Plan published 22 months ago. Huge strides have been made, across the NHS, in virtually eliminating 104-week, 78-week waits and reducing the 62-day cancer backlog in an extremely challenging operational context.
- 4.2 Following a review of elective performance, and a discussion with the regional team, the Trust has been escalated into Tier 2 for Elective from 15th January 2024, in reflection of the risks to the delivery of March 2024 elective recovery targets. This will involve regular (at least fortnightly) meetings to discuss delivery progress and any required support from the relevant parts of NHS England as well as agreeing the criteria for de-escalation from tier 2 at the outset.
- 4.3 Performance and delivery progress of trusts in Tier 1 and Tier 2 will be reviewed regularly between relevant National and Regional NHSE teams with a more formal review on a quarterly basis. In exceptional circumstances, changes to Tiering status, and therefore oversight and support, will be agreed between regional and national teams.

5. Recommendations

- 5.1 The Public Trust Board is asked to:
 - a. **NOTE** the segmentation decision for the Trust under the NHS Oversight Framework
 - b. **NOTE** the continued risks associated with handling industrial action by medical colleagues
 - c. **NOTE and RECEIVE ASSURANCE** about the MMUH capital funding and increasing national leadership interest in the MMUH programme, as it nears its conclusion.
 - d. **NOTE** the tiering status for Elective and Cancer for Quarter 4 of 2023/24.

Richard Beeken
Chief Executive

03 January 2024