

Sandwell and West Birmingham NHS Trust
Board Committee Chair's Report

Meeting:	Integration Committee
Chair:	Waseem Zaffar
Date:	27 th April 2022
Present:	<p><u>Members:</u> Waseem Zaffar, Non-Executive Director (Chair), Mike Hoare, Non-Executive Director, Val Taylor, Associate Non-Executive Director, Daren Fradgley, Director of Integration, Dave Baker, Director of Partnerships & Innovation, Mel Roberts, Director of Nursing</p> <p><u>In Attendance:</u> Tammy Davies, Group Director Primary Care, Community & Therapies, Dan Conway Associate Director of Corporate Governance</p>

Key points of discussion		
1.	Sandwell Place Transformation update inc Draft Outcome Measures <u>Chair's opinion:</u> Detailed presentation on exciting developments as host organisation working closely with the local Council and other partners. Update on the creation of an operation structure. Devolved plans to take the design and delivery of services closer to the communities in the 6 towns of Sandwell is innovative and unique. Draft place outcomes measures noted.	
2.	Place Based Partnership measures <u>Chair's opinion:</u> Measures identified and agreed around intermediate care, Other workstreams work in progress. The areas that are live at the minute are now in the process of being measured and reported. The other measures will activate as the areas operationalise. Measure planned around CQC domains and will be reported monthly	
3.	Ladywood & Perry Barr Update <u>Chair's opinion:</u> Committee identified concerns around leadership and management capacity and approach differences between Sandwell and Ladywood/Perry Barr – this needs to be monitored and challenged if required. Trust is stepping up work with primary care, particularly GPs	

	over the coming months. Detailed paper and strategy to be presented at the next committee for scrutiny and challenge. Concerns raised about the inequality in approach in various areas of BSOL – we need to act and speak up for our patients in Ladywood/Perry Barr if required.	
4.	Development strategy proposal	
	<p>Chair's opinion: The Smethwick to West Birmingham strategy is now policy across both local authorities – recognition that our Trust initiated this and has driven this agenda. However, moving forward we need WMCA/BCC/SMBC to step up as the trust cannot continue resourcing this. Work with Igloo will be vital moving forward particularly the workshop of senior leaders from a number of organisations in May/June.</p>	
Positive highlights of note		
<ul style="list-style-type: none"> • Exciting localised plans for Sandwell • BCC and SMBC adopting policy positions for regeneration in Smethwick to West Birmingham 		
Matters of concern or key risks to escalate to the Board		
<ul style="list-style-type: none"> • Leadership/Management inequality between place based work in Birmingham compared to Sandwell • Need WMCA/BCC/SMBC to step up and take leadership role on regeneration work 		
Matters presented for information or noting:		
<ul style="list-style-type: none"> • 		
Decisions made:		
<ul style="list-style-type: none"> • 		
Actions agreed:		

Assurance classification

	<p>Management cannot clearly articulate the matter or issue; something has arisen at Committee for which there is little or no awareness and no action being taken to address the matter; there are a significant number of risks associated where it is not clear what is being done to control, manage or mitigate them; and the level of risk is increasing.</p>
	<p>There is partial clarity on the matter to be addressed; some progress has been made but there remain a number of outstanding actions or progress against any plans so will not be delivered within agreed timescales; independent or external assurance shows areas of concern; there are increasing risks that are only partially controlled, mitigated or managed.</p>
	<p>There is evidence of a good understanding of the matter or issue to be addressed; there are plans in place and these are being delivered against agreed timescales; those that are not yet delivered are well understood and it is clear what actions are being taken to control, manage or mitigate any risks; where required there is evidence of independent or external assurance.</p>
	<p>There is evidence of a clear understanding of the matter or issue to be addressed; there is evidence of independent or external assurance; there are plans in place and these are being actively delivered and there is triangulation from other sources (e.g. patient or staff feedback)</p>