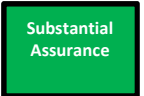

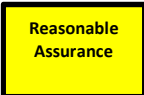



Sandwell and West Birmingham NHS Trust
Board Committee Chair's Report

Meeting:	Integration Committee
Chair:	Waseem Zaffar
Date:	23 rd March 2022
Present:	<p><u>Members:</u> Waseem Zaffar, Non-Executive Director (Chair), Mike Hoare, Non-Executive Director, Val Taylor, Associate Non-Executive Director, Daren Fradgley, Director of Integration, Dave Baker, Director of Partnerships & Innovation, Mel Roberts, Director of Nursing</p> <p><u>In Attendance:</u> Tammy Davies, Group Director Primary Care, Community & Therapies, Dan Conway Associate Director of Corporate Governance</p>

Key points of discussion		
1.	Terms of Reference	
	<p><u>Chair's opinion:</u> TOR adopted but under review as we embed work of this new committee. Partner reps will be invited to future meetings once working arrangements of the new committee are formalised.</p>	
2.	Board Assurance Framework: Approval pre-Board sign-off	
	<p><u>Chair's opinion:</u> One trust wide risk linked to work of committee that needs further work over time. Important to understand and appreciate conflicting roles of the trust including as a system leader and delivery partner.</p>	
3.	Accountabilities Report	
	<p><u>Chair's opinion:</u> Work needs to be carried out in the next phase on developing and agreeing the metrics linked to this committee. We will discuss and agree the performance metrics at the next meeting.</p>	
4.	Operational Model for Sandwell	
	<p><u>Chair's opinion:</u> Reasonable progress on the white paper with good progress on governance and leadership. Transformation plan and financial management have been hindered by competing priorities largely due to COVID. Good progress on</p>	

	community engagement but more can be done. More needs to be done on system challenge of data sharing and the work of Primary Care Development Team at the CCG to help embed work in Sandwell.	
5.	Ladywood and Perry Barr Update	
	Chair's opinion: System thinking is positive, and the governance process is maturing quickly. Our strong relationship with GPs and alignment of primary and secondary care in West Birmingham is a strength. We need to maintain a strong presence in the BSol System as a small player in a bigger place.	Reasonable Assurance
6.	Delivering MMUH Business Case	
	Chair's opinion: Committee is assured that the interventions to address the short fall of beds at MMUH are appropriate to the challenge.	Reasonable Assurance
Positive highlights of note		
<ul style="list-style-type: none"> • None 		
Matters of concern or key risks to escalate to the Board		
<ul style="list-style-type: none"> • None 		
Matters presented for information or noting:		
<ul style="list-style-type: none"> • None 		
Decisions made:		
<ul style="list-style-type: none"> • Terms of Reference agreed • BAF "Population" signed off 		
Actions agreed:		

Assurance classification

	<p>Management cannot clearly articulate the matter or issue; something has arisen at Committee for which there is little or no awareness and no action being taken to address the matter; there are a significant number of risks associated where it is not clear what is being done to control, manage or mitigate them; and the level of risk is increasing.</p>
	<p>There is partial clarity on the matter to be addressed; some progress has been made but there remain a number of outstanding actions or progress against any plans so will not be delivered within agreed timescales; independent or external assurance shows areas of concern; there are increasing risks that are only partially controlled, mitigated or managed.</p>
	<p>There is evidence of a good understanding of the matter or issue to be addressed; there are plans in place and these are being delivered against agreed timescales; those that are not yet delivered are well understood and it is clear what actions are being taken to control, manage or mitigate any risks; where required there is evidence of independent or external assurance.</p>
	<p>There is evidence of a clear understanding of the matter or issue to be addressed; there is evidence of independent or external assurance; there are plans in place and these are being actively delivered and there is triangulation from other sources (e.g. patient or staff feedback)</p>