

<b>Report Title:</b>	Chief Executive's report		
<b>Sponsoring Executive:</b>	Chief Executive		
<b>Report Author:</b>	Richard Beeken		
<b>Meeting:</b>	Trust Board (Public)	<b>Date</b>	2 <sup>nd</sup> December 2021

**1. Suggested discussion points** *[two or three issues you consider the Trust Board should focus on]*

The purpose of the Chief Executive's Report is to highlight developments that are of strategic or regulatory relevance to the Trust and which the Board of Directors needs to be aware of.

The report gives an update on the Trusts NHS System Oversight Framework (SOF) 2021/22 position and also provides an update on the efforts to agree an opening date for the Midland Metropolitan Hospital.

**2. Alignment to our Vision** *[indicate with an 'X' which Strategic Objective this paper supports]*

Our Patients	X	Our People	Our Population	X
To be good or outstanding in everything that we do		To cultivate and sustain happy, productive and engaged staff	To work seamlessly with our partners to improve lives	

**3. Previous consideration** *[where has this paper been previously discussed?]*

N/a

**4. Recommendation(s)**

The Trust Board is asked to:

**a. NOTE** the content of the report

**b.**

**5. Impact** *[indicate with an 'X' which governance initiatives this matter relates to and where shown elaborate]*

Trust Risk Register						
Board Assurance Framework						
Equality Impact Assessment	Is this required?	Y		N	X	If 'Y' date completed
Quality Impact Assessment	Is this required?	Y		N	X	If 'Y' date completed

# SANDWELL AND WEST BIRMINGHAM HOSPITALS NHS TRUST

## Report to the Public Trust Board: 2<sup>nd</sup> December 2021

### Chief Executive's report

#### 1. Key Items

##### 1.1 MMUH update

##### 1.1.2 The Midland Metropolitan University Hospital development

Trust Board members will be aware that we had intended to announce an opening date for the new hospital at our October 2021 Board meeting but were unable to do so. Since that time, the Trust has been working closely with Balfour Beatty, external advisors and the national New Hospitals Programme team to review the construction programme. That work is continuing and is yet to reach a conclusion. We expect to be able to confirm the forthcoming milestones, including our opening date, in the New Year.

##### 1.2 NHS System Oversight Framework (SOF) 2021/22

This is a new approach from NHSEI to provide focused assistance to organisations and systems - combining the previously separate oversight and improvement arrangements for Trusts and Clinical Commissioning Groups. <https://www.england.nhs.uk/wp-content/uploads/2021/06/B0693-nhs-system-oversight-framework-2021-22.pdf>

NHSEI has allocated trusts and systems to one of four 'segments' - to provide an overview of the level and nature of support required across systems and target support capacity as effectively as possible. A segmentation decision indicates the scale and general nature of support needs, from no specific support needs (segment 1) to a requirement for mandated intensive support (segment 4).

SWBH has scored 3, indicating significant support needs against one or more of the five national oversight themes and in actual or suspected breach of the licence. The regional team will review this overall support need on a quarterly basis.

As part of this we will receive support from NHS England and Improvement through the recently established NHS system oversight framework

This will include support in the following areas:

- Challenged performance in bottom quartile nationally for Elective (weighted) and Cancer 62d. Performance challenges specifically in relation to ophthalmology waits driven predominantly as a result of the impact of Covid on capacity and delivery, and an overall high RTT backlog.
- Urgent and Emergency Care; challenged performance particularly around ambulance delays, seen within 60 minutes, 4-12hr waits and on Length of Stay.

- Poor staff survey results.
- CQC ratings of RI overall and RI well led. Additional quality concerns in maternity services. Some leadership instabilities.
- Submitted a deficit position in 2019/20 with clear deterioration in future years.
- Trust is a key driver of the underlying system deficit calculated for 2021/22 onwards.
- Whistle blowing concerns raised with NHSEI regarding governance, leadership, system and processes, with further development support in progress to address the underlying issues.

The formal undertakings to be established by NHS England will require them to have a review against the previously agreed actions. The timeline for this is currently unknown.

When agreed an action plan in response to the undertakings will be produced and overseen. Regular updates will come to Board for assurance.

The Trust Board is asked to:

NOTE the content of the report

**Richard Beeken**

**Chief Executive**

**25<sup>th</sup> November 2021**