

2020/21 Month 10 - January

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Financial Headlines

M10 2020/2021

	In Month			YTD			FY			Prior Month Forecast Variance				
	Plan	Actual	6x Actual	Plan	Actual	Variance	Plan	Actual	Variance					
	£m	£m	£m	£m	£m	£m	£m	£m	£m					
 I&E Performance	(0.80)	0.40		1.19	(2.80)	(0.08)		2.71	(4.30)	(0.80)		3.50		2.00
 NHSI Agency Ceiling	0.87	2.29		(1.42)	8.92	13.58		(4.66)	10.65	17.27		(6.62)		(5.02)
 Efficiency Programme (CIP)	1.71	0.82		(0.89)	17.11	8.08		(9.03)	20.54	9.74		(10.80)		(10.79)
 Capital Expenditure (Excl MMUH)	1.81	1.92		(0.12)	17.24	17.37		(0.13)	31.09	29.45		1.65		2.01
 Capital Expenditure (MMUH)	24.07	13.44		10.63	192.10	119.98		72.12	237.12	182.86		54.25		76.24
 Cash Balance	11.45	63.74		52.29	11.45	63.74		52.29	2.01	50.93		48.92		25.70

Income & Expenditure Position

	In Month £m	YTD £m
Main Contracts	44.02	405.84
Other Income	5.22	47.70
Retrospective Top Up		26.89
TOTAL INCOME	49.24	480.43
EXPENDITURE	-48.85	-480.51
NET I&E	0.40	-0.08

Pay Expenditure



Patient Related Income

During interim funding arrangements , this section will not be populated. This approach will be reviewed on a regular basis

Underlying Position

During interim funding arrangements , this section will not be populated. This approach will be reviewed on a regular basis

Covid Expenditure

£4.215m in Month, £30.19m ytd. Pay up c£1.6m compared to forecast, £1.1m due to nursing (qualified and unqualified) of which £0.6m was due to increase in shifts £0.5m due to increase in rates/one off payments. Medical spend went up by £0.5m due to an increase in Additional Payments within Medical rotas. Non pay up £0.1m compared to forecast: MMUH costs, increases in drugs and equipment for the wards. A significant increase on December's.

Cost Improvement Programme

Year to Date

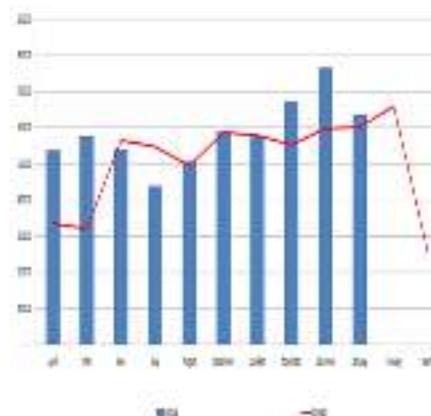
Plan	Actual	Variance
£m	£m	£m
17.11	8.08	-9.03

Forecast Outturn

Plan	Actual	Variance
£m	£m	£m
20.54	9.74	-10.80

Forecasting now to achieve 47.43% of the plan

Cash in the Bank



Forecast Expenditure

Position favourable in month £1.193m, against a deficit plan of £0.795m. YTD favourable variance of £2.71m against a £2.795m deficit plan. The trust has revised its forecast to a £0.8m deficit against £2.3m last month. The forecast is reliant on receiving taper income, and the Elective Incentive Scheme having no impact. This is likely given exclusion criteria. The Trust has agreed with the STP that under the risk share arrangement £2.3m support will be given by SWBH. Under this £1.5m returns to the Trust allowing an improvement of the forecast to a deficit of £0.8m. The Trust delivers a break-even position before the risk share arrangement. Close monitoring of the position continues, and the significant enhancements to bank rates in particular have been reviewed to ensure the forecast can be achieved. Close scrutiny of any changes to expenditure (e.g bank rates) needs to continue i to remain on track to deliver the forecast.

Headlines Summary: Month 1 - Month 10

I&E

The Trust reported a surplus of £0.4m in month this is against a the planned deficit of (£0.795m), a favourable variance of £1.19m. Covid specific costs increased from the previous period, particularly pay where increased capacity and increased bank rates drove the rise.

Top Up

All outstanding retro top up payments have been agreed. There is still the possibility of a government audit of these.

Other Income

Significantly above NHSI plan. This is in part due to the receipt of backdated education income due to their information having correct tariffs applied. There continues to be some recovery in Pathology related income.

Pay

Pressures on capacity, and the number of unfilled shifts has seen agreement for higher bank rates for nurses and midwives, with these being extended to the end of February. The use of locums in medical staff groups has also increased to cover additional capacity and other workloads. Trust decision has been made not to pay bonuses in relation to 19/20 and 20/21 and these have been released into the position, but offset by accrual to reflect implementation of an annual leave buy back option.

Non-pay

Non pay improved significantly from last month. Driven by re-evaluation of capital programme and cash balances, which have driven a significantly revised PDC forecast. The forecast improvement in PDC is £2m, with 10/12ths of that reflected in the position.

Performance against budgets

The clinical group showing adverse variance to budget is Medicine and Emergency care, driven by pay pressures and non-delivery of CIP. Remediation will be important as we move into 2021/2022. Other clinical groups are showing underspends against expenditure budgets. Compliance to post CIP budgets should be the focus. Budgetary pressures are also seen in all Corporate directorates, with the exception of Finance. The drivers for the non-Covid adverse variances are mostly related to non-delivery of CIP and require in year mitigation.

Capital and Cash

The outturn has now been revised to reflect the latest MMUH cashflow forecast from Balfour Beatty. Work continues to confirm the 5 year internally funded programme to align to the DHSC approved FBC and the Trust's extant cash plans. This was considered at FIC in July and November, and submitted to NHSI/E in August. Scheme detail behind the affordability envelope is nearing finalisation and was submitted to FIC in November. The Trust continues to work closely with the STP, to manage use of capital resources across all local providers. Although Covid capital claims had been partially approved the Trust has discussed with the STP the possibility of covering the expenditure within its existing capital plan, which would require careful planning of slippage on existing schemes and an impact on 21/22 plans.

Cash is considerably ahead of plan due to receipt of the block income in advance, and this is reflected in increased creditor balances against plan also. The balance sheet position is improving, as set out on slide 16. As a result of the Covid-19 Provider to Provider guidance, working balances are improving and historical debt (Pre March-20) has reduced significantly. Work continues on identifying a 2% spend commitment with local suppliers in line with Anchor Institution commitments.

	Plan £000s	Actual £000s	Variance £000s
Patient Related Income	509,759	509,128	-631
Other income	64,475	72,432	7,957
Pay	-366,006	-369,340	-3,334
Non Pay	-201,537	-204,641	-3,104
Finance Costs	-11,001	-8,380	2,621
Net I&E	-4,310	-801	3,509

- The improvement in PDC and the containment of costs within the funding envelope has meant the Trust has been able to provide £2.3m to the STP risk share arrangement. The Trust before risk share is therefore in a position of forecasting break-even. Post risk share the Trust is reporting a year end deficit of £0.8m. This is based on the assumption of £2m of taper relief income which is being considered by the Centre.
- Work to secure funding for lost income has taken place in the last few weeks, and this has been submitted as part of the monthly returns. This would improve the Trust position further.
- There continues to be risks within the forecast, predominately linked to Covid 19, and the impact on capacity, reduced elective work and the workforce (sickness, increased premium), whilst recognising the significant pressures on staffing.
- The risks are understood by the Trust, with a high level of confidence these can be mitigated to ensure delivery of the financial forecast

Financial Regime Update – Months 7-12

Financial Regime Update

- The STP is forecasting a favourable variance (£22.3m) with a forecast deficit of £4.8m to the Month 7 to 12 forecast £27m deficit.
- Current indications are that further improvements will not be required., Some STP partners are struggling to meet their control total, so discussions around the risk share arrangement are taking place. The Trust will look to support partners positively where possible.
- STP capital plans have a £2.5m gap, and it is hoped that normal slippage will address this. The STP is considering whether to request brokerage, but is keen to avoid due to the impact on next year. All partners have received confirmation of their Covid capital allocations during the month. For SWB this was £1.4m

KEY MESSAGES

- Remain within 20/21 post CIP expenditure budgets for activity recovery plan. Exit run rates and being clear on any issues that drive those away from budgets vital.
- Critical decisions on significant costs (Vanguard, Endoscopy, Imaging) if additional funding for restoration is not provided
- Restoration of “other income” will be critical - value circa £5m a month.
- Financial grip and control needs to be very tight across the Trust.

RISKS TO THE FORECAST

- Uncertainty around EIS, and its impact this year. September information has been received, and there was no impact. Rules around Covid activity mean that November and December will see no impact. *Given current covid activity levels this risk is assessed as zero risk, moving from a low risk last month.*
- Increased direct covid costs (this month). Mitigation currently is that high marginal cost activity has not been restored, which is offsetting. Some concerns around controls, and impact on views of next year, as will all the expenditure disappear if covid were to cease being an issue? *Medium risk*
- Outstanding Retrospective top up costs paid, but maybe subject to audit. *Only risk is an adverse audit, given this risk considered mitigated.*
- Increased rates for medical staff bank nurses and midwives. One month of evidence would suggest the pressure can be contained within the forecast. Any significant restoration of elective activity in 2021 might expose this pressure. *Medium Risk, mitigation is via controls at Tactical Group.*
- Further pressure on other bank rates as a result of the point above are being seen. *Medium Risk, mitigations as above.*
- Annual Leave. No indication from centre as to treatment of increases in annual leave outstanding at year end. Any increases are not in the forecast, as specifically told by the centre not to include. *Low Risk, as NHSM indicated that Annual leave is outside performance. SWB have had confirmation from NHSE-I that their calculation/methodology is robust*

Income and Expenditure Run Rates

Month 10 2020/2021

£000's	2020/2021									
	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan
Patient Related Income										
Plan	39,250	39,250	39,250	39,250	39,250	39,250	45,383	45,388	45,388	45,397
Actual	44,075	42,844	45,611	47,379	41,311	45,007	45,436	45,170	45,271	45,504
Variance	4,825	3,594	6,361	8,129	2,061	5,758	53	-218	-117	107
Other Income										
Plan	4,663	4,663	4,663	4,663	4,663	4,663	2,955	2,961	2,985	3,081
Actual	2,997	2,501	3,302	3,182	2,765	2,754	3,430	3,995	4,158	3,739
Variance	-1,666	-2,162	-1,360	-1,480	-1,897	-1,908	475	1,034	1,173	658
Pay										
Plan	-29,110	-29,110	-29,110	-29,110	-29,110	-29,110	-30,806	-30,831	-30,887	-30,872
Actual	-30,377	-29,934	-29,846	-30,745	-29,480	-30,649	-31,085	-31,195	-31,808	-32,853
Variance	-1,267	-823	-735	-1,635	-370	-1,538	-279	-364	-921	-1,981
Non Pay										
Plan	-14,802	-14,802	-14,802	-14,802	-14,802	-14,802	-17,984	-18,189	-18,363	-18,401
Actual	-16,691	-15,414	-19,068	-19,817	-14,596	-17,113	-17,946	-18,232	-17,672	-15,992
Variance	-1,889	-612	-4,266	-5,015	206	-2,311	38	-43	691	2,409
Net I&E										
Plan	0	0	0	0	0	0	-452	-671	-877	-795
Actual	3	-3	0	0	0	0	-165	-263	-52	398
Variance	3	-3	0	0	0	0	287	408	825	1,193

ANALYSIS

Patient Related Income

Small variance from plan that reflects M7-12 agreed funding levels, and some movement to other income.

Other Income

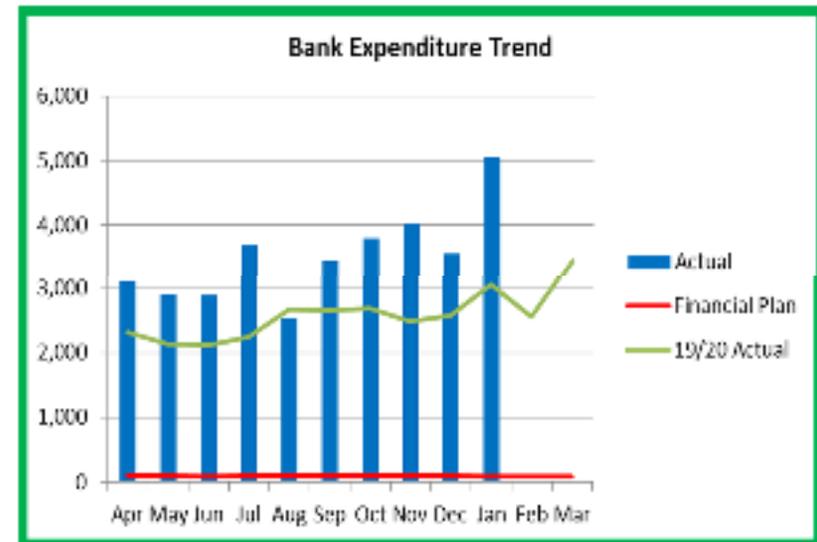
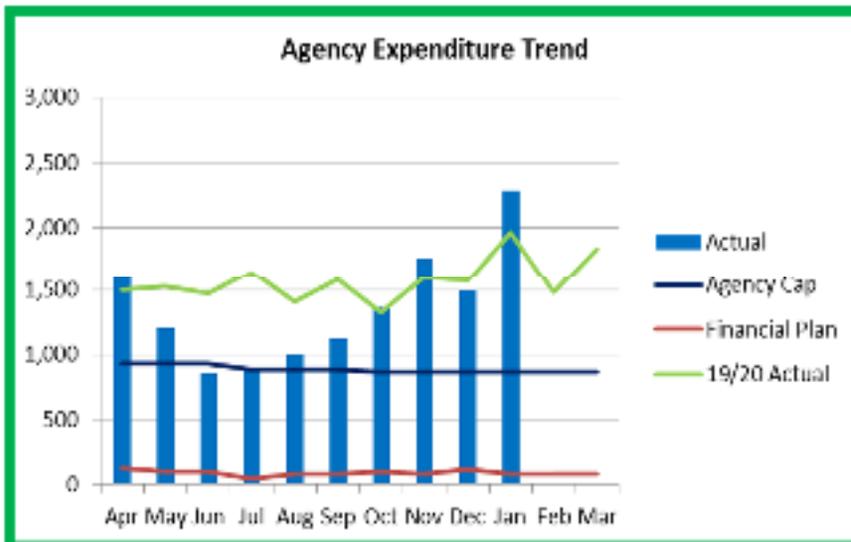
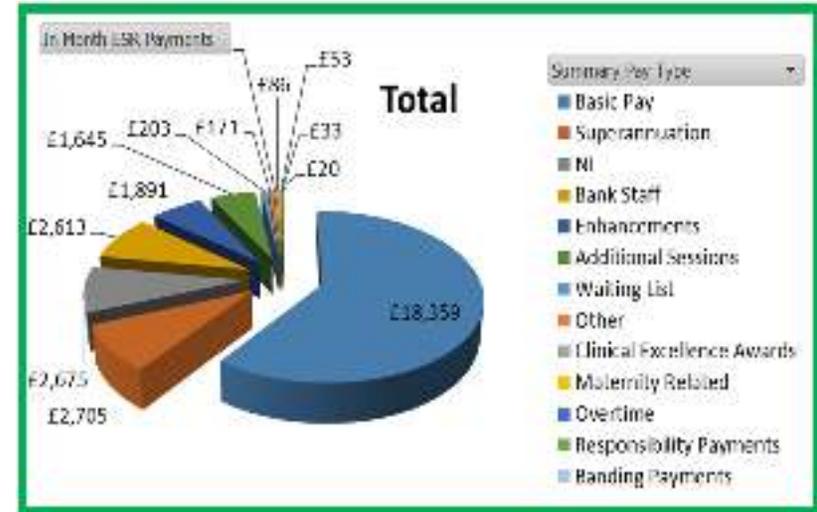
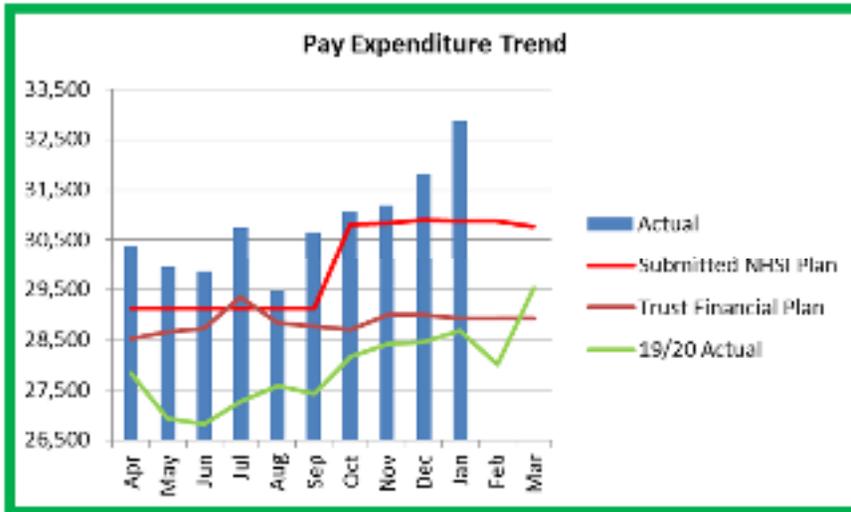
Improvements against the plan relate to backdated E&T tariff changes, and the agreed treatment of the commercial income over the life of the agreement. Some improvement in Pathology income continues

Pay

Significant increase in actual pay expenditure. Covid pressures both in terms of capacity and rates of pay has driven a significant increase in January. Rate increases are likely to continue until at least the end of February.

Non Pay

The impact on the review of the capital programme and subsequent impact on PDC has been the main driver in the January reduction. The on-going favourable variance to plan is driven in large by the Trust not restoring Elective activity.



WTE Analysis budget vs worked Month 10 2020/2021

	Worked				Non Contracted			TOTAL IN	
	Budget	Substantive	Secondment	Total	Bank	Agency	Total	POST	Variance
	WTE	WTE	WTE	WTE	WTE	WTE	WTE	WTE	WTE
Medical Staffing	950.48	960.45		960.45	102.68	19.27	121.95	1082.4	-131.92
Management	235.25	222.05		222.05	0	0	0	222.05	13.20
Administration and Estates	1,136.65	1038.25		1038.25	156.55	15.56	172.11	1210.36	-73.71
Healthcare Assistants and Support Staff	1,391.44	1285.48		1285.48	346.84	110.78	457.62	1743.1	-351.66
Qualified Nursing and Midwifery	2,461.18	2015.35		2015.35	370.28	110.39	480.67	2496.02	-34.84
Scientific, Therapeutic and Technical	1,013.18	936.38		936.38	31.91	31.86	63.77	1000.15	13.03
TOTAL	7,188.18	6,457.96	0.00	6,457.96	1,008.26	287.86	1,296.12	7,754.08	-565.90
Cost Improvement Programme	-120.2								-120.20
Vacancy Factor	-131.7								-131.70
Total Indicative Cost Improvement WTES	-251.9	0	0	0	0	0	0	0	-251.9
Vacancies/(over Est)	6,936.28	6,457.96	0.00	6,457.96	1,008.26	287.86	1,296.12	7,754.08	-817.80

- The table above highlights the extent to which the Trust is using wtes above its long term workforce plan.
- This variance is driven almost exclusively by the pandemic either via additional wte required to deliver the capacity required to meet the consequences of the pandemic, or by its impact on delivering long term changes required from the CIP requirement within the long term plan.
- The movement back towards the long term plan, or the understanding of where this is not possible is vital for the Trust to understand in the coming months and to support the transition into MMUH.
- This work has started via meetings with the Groups and Corporate Directorates, and via the Efficiency Board.

WTE budget vs worked

Month 10 2020/2021

	Worked			Non Contracted			TOTAL IN POST WTE	Variance WTE	
	Budget WTE	Substantive WTE	Secondment WTE	Total WTE	Bank WTE	Agency WTE			Total WTE
Medical Staffing	950.48	960.45		960.45	102.68	19.27	121.95	1082.4	-131.92
Management	235.25	222.05		222.05	0	0	0	222.05	13.20
Administration and Estates	1,136.65	1038.25		1038.25	156.55	15.56	172.11	1210.36	-73.71
Healthcare Assistants and Support Staff	1,391.44	1285.48		1285.48	346.84	110.78	457.62	1743.1	-351.66
Qualified Nursing and Midwifery	2,461.18	2015.35		2015.35	370.28	110.39	480.67	2496.02	-34.84
Scientific, Therapeutic and Technical	1,013.18	936.38		936.38	31.91	31.86	63.77	1000.15	13.03
TOTAL	7,188.18	6,457.96	0.00	6,457.96	1,008.26	287.86	1,296.12	7,754.08	-565.90
Cost Improvement Programme	-120.2								-120.20
Vacancy Factor	-131.7								-131.70
Total Indicative Cost Improvement WTES	-251.9	0	0	0	0	0	0	0	-251.9
Vacancies/(over Est)	6,936.28	6,457.96	0.00	6,457.96	1,008.26	287.86	1,296.12	7,754.08	-817.80
DIRECT COVID WTE									
	Worked			Non Contracted			TOTAL IN POST WTE	Variance WTE	
	Budget WTE	Substantive WTE	Secondment WTE	Total WTE	Bank WTE	Agency WTE			Total WTE
Medical Staffing	0.00	0		0	36.29	8.44	44.73	44.73	-44.73
Management	0.00	0		0	0	0	0	0	0.00
Administration and Estates	0.00	0		0	42.6	0.01	42.61	42.61	-42.61
Healthcare Assistants and Support Staff	0.00	0		0	144.37	109.76	254.13	254.13	-254.13
Qualified Nursing and Midwifery	0.00	2.95		2.95	89.55	28.18	117.73	120.68	-120.68
Scientific, Therapeutic and Technical	0.00	0		0	4.42	5.69	10.11	10.11	-10.11
TOTAL DIRECT COVID WTES	0.00	2.95	0.00	2.95	317.23	152.08	469.31	472.26	-472.26
	Worked			Non Contracted			TOTAL IN POST WTE	Variance WTE	
	Budget WTE	Substantive WTE	Secondment WTE	Total WTE	Bank WTE	Agency WTE			Total WTE
Medical Staffing	950.48	960.45	0.00	960.45	66.39	10.83	77.22	1,037.67	-87.19
Management	235.25	222.05	0.00	222.05	0.00	0.00	0.00	222.05	13.20
Administration and Estates	1,136.65	1,038.25	0.00	1,038.25	113.95	15.55	129.50	1,167.75	-31.10
Healthcare Assistants and Support Staff	1,391.44	1,285.48	0.00	1,285.48	202.47	1.02	203.49	1,488.97	-97.53
Qualified Nursing and Midwifery	2,461.18	2,012.40	0.00	2,012.40	280.73	82.21	362.94	2,375.34	85.84
Scientific, Therapeutic and Technical	1,013.18	936.38	0.00	936.38	27.49	26.17	53.66	990.04	23.14
TOTAL WTES (EXCLUDING COVID)	7,188.18	6,455.01	0.00	6,455.01	691.03	135.78	826.81	7,281.82	-93.64
Cost Improvement Programme	-120.2								-120.20
Vacancy Factor	-131.7								-131.70
Total Indicative Cost Improvement WTES	-251.9	0	0	0	0	0	0	0	-251.9
Vacancies/(over Est) excluding Covid	6,936.28	6,455.01	0.00	6,455.01	691.03	135.78	826.81	7,281.82	-345.54

The above table shows the same as the previous table, but breaks out the impact of Covid on wte's (the direct impact)

- 472.26 WTE associated with Covid response
- A net over establishment of almost 350wte excluding Covid workforce

WTE Run Rate

Month 10 2020/2021

Budget WTE	Apr-20 WTE	May-20 WTE	Jun-20 WTE	Jul-20 WTE	Aug-20 WTE	Sep-20 WTE	Oct-20 WTE	Nov-20 WTE	Dec-20 WTE	Jan-21 WTE	Feb-21 WTE	Mar-21 WTE
Medical Staffing	936.93	939.43	943.84	947.95	948.45	948.06	948.46	950.16	950.28	950.48	950.48	950.56
Management	230.75	231.25	233.25	234.25	232.25	235.25	236.25	236.25	236.25	236.25	236.25	236.25
Administration and Estates	1,135.86	1,137.86	1,138.82	1,141.05	1,133.84	1,132.89	1,132.79	1,133.06	1,133.76	1,136.65	1,136.65	1,136.65
Healthcare Assistants and Support Staff	1,384.40	1,386.90	1,390.88	1,387.44	1,392.36	1,397.86	1,396.06	1,393.92	1,391.41	1,391.24	1,391.24	1,391.24
Qualified Nursing and Midwifery	2,438.03	2,443.82	2,456.46	2,453.90	2,457.41	2,458.96	2,460.58	2,456.55	2,459.39	2,460.38	2,458.18	2,458.22
Scientific, Therapeutic and Technical	1,077.51	1,079.90	1,078.68	1,076.90	1,014.55	1,012.40	1,015.34	1,015.55	1,015.01	1,013.18	1,013.18	1,011.98
TOTAL WTE	7,203.48	7,219.16	7,241.93	7,241.49	7,178.86	7,185.42	7,189.48	7,185.49	7,186.10	7,188.18	7,185.98	7,184.90

NOTIONAL CIP WTE	-188.46	-188.46	-188.46	-188.46	-188.46	-188.46	-188.46	-188.46	-120.20	-120.20	-120.20	-120.20
NOTIONAL VACANCY FACTOR	-141.9	-141.90	-141.90	-141.90	-141.90	-141.90	-141.90	-141.90	-131.70	-131.70	-131.70	-131.70

AFFORDABLE WORKFORCE	6,873.12	6,888.80	6,911.57	6,911.13	6,848.50	6,855.06	6,859.12	6,855.13	6,934.20	6,936.28	6,934.08	6,933.00
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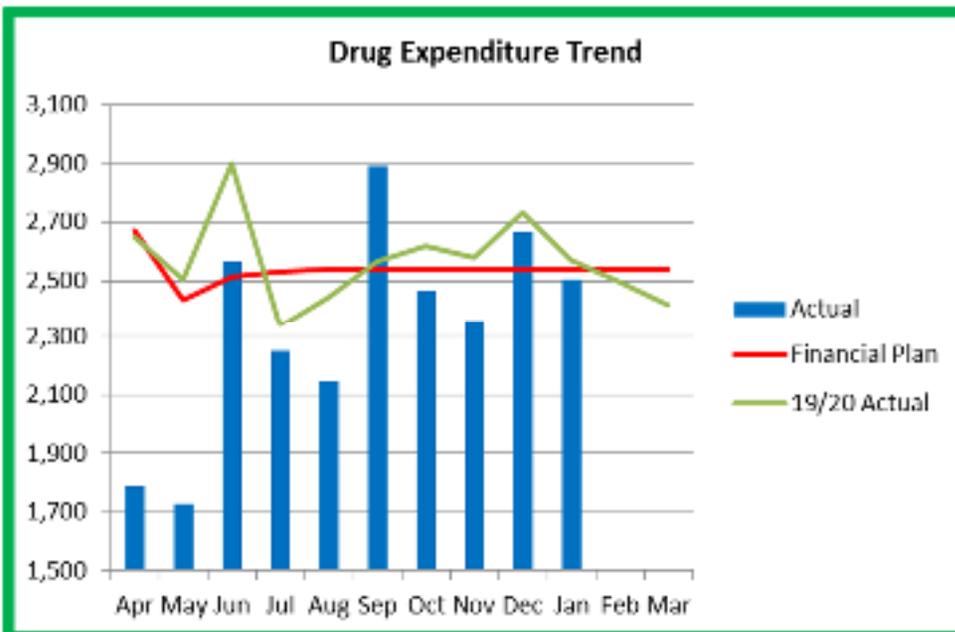
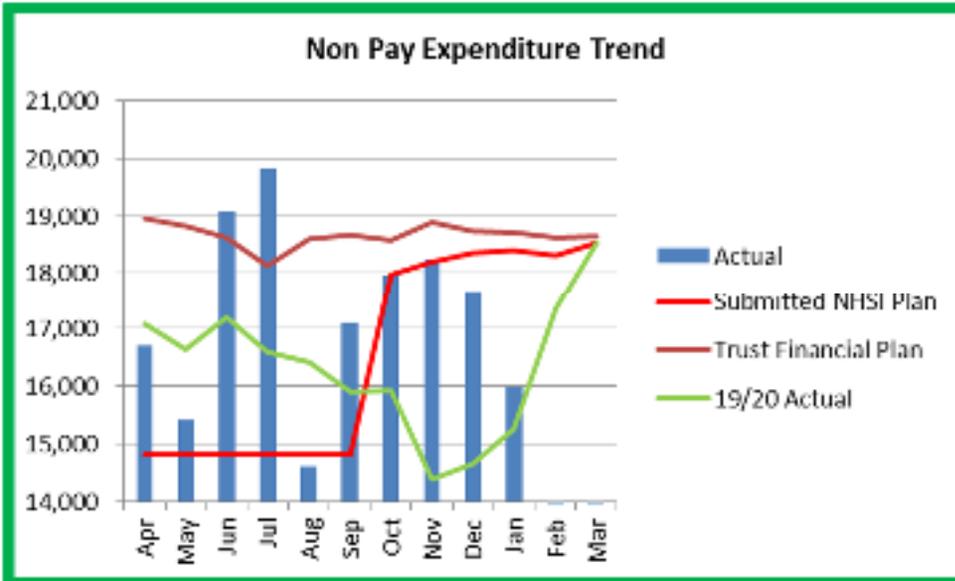
ACTUAL WTES STAFF GROUP	TYPE OF STAFF	Apr-20 WTE	May-20 WTE	Jun-20 WTE	Jul-20 WTE	Aug-20 WTE	Sep-20 WTE	Oct-20 WTE	Nov-20 WTE	Dec-20 WTE	Jan-21 WTE	Feb-21 WTE	Mar-21 WTE
Medical Staffing	Substantive	914.39	934.99	965.30	951.35	931.69	940.53	945.52	944.24	961.6	960.45		
	Bank Staff	88.12	61.29	78.16	79.3	82.7	69.87	93.99	91.26	87.1	102.68		
	Agency Staff	221.84	18.78	12.71	11.36	13.28	13.59	14.43	18.75	16.11	19.27		
Medical Staffing Total		1,024.09	1,015.06	1,056.17	1,042.01	1,027.67	1,023.99	1,053.94	1,054.25	1,064.81	1,082.40		
Management	Substantive	221.84	232.4	222.81	229.04	226.65	227.07	226.26	224.14	229.03	222.05		
Management Total		221.84	232.40	222.81	229.04	226.65	227.07	226.26	224.14	229.03	222.05		
Administration and Estates	Substantive	1,056.79	1,068.65	1,058.16	1,066.19	1,059.08	1,063.62	1,070.49	1,057.96	1,055.6	1,038.25		
	Bank Staff	72.21	177.91	99.18	135.82	121.68	100.14	132.56	135.28	120.74	156.55		
	Agency Staff	0.00	22.3	36.05	89.4	67.48	50.59	66.31	99.44	92	15.56		
Administration and Estates Total		1,129.00	1,268.86	1,193.39	1,291.41	1,248.24	1,214.35	1,269.36	1,292.68	1,268.34	1,210.36		
Healthcare Assistants and Support Staff	Substantive	1,278.51	1,304.79	1,371.86	1,357.57	1,346.49	1,303.37	1,294.27	1,304.78	1,300.53	1,285.48		
	Bank Staff	177.08	225.53	192.02	314.87	253.93	212.11	218.34	295.71	270.32	346.84		
	Agency Staff	1.35	0.08	0.00	0.08	0	0.08	1.13	0.87	0.07	110.78		
Healthcare Assistants and Support Staff Total		1,456.94	1,530.40	1,563.88	1,672.52	1,600.42	1,515.56	1,513.74	1,601.36	1,570.92	1,743.10		
Qualified Nursing and Midwifery	Substantive	2,027.73	2,083.13	2,074.66	2,074.84	2,091.41	2,061.44	2,050.11	2,050.64	2,033.76	2,015.35		
	Bank Staff	216.99	312.87	229.40	344.47	268.91	245.39	233.21	357.08	304.53	370.28		
	Agency Staff	91.19	77.67	54.62	40.61	52.46	56.02	85.99	101.69	89.61	110.39		
Qualified Nursing and Midwifery Total		2,335.91	2,473.67	2,358.68	2,459.92	2,412.78	2,362.85	2,369.31	2,509.41	2,427.90	2,496.02		
Scientific, Therapeutic and Technical	Substantive	896.49	899.25	917.67	915.45	913.64	920.91	921.26	921.05	931.95	936.38		
	Bank Staff	18.20	27.39	25.35	35.24	32.25	23.58	32.35	33.2	29.88	31.91		
	Agency Staff	21.10	15.92	19.09	33.12	32.27	31.27	38.81	41.65	29.93	31.86		
Scientific, Therapeutic and Technical Total		935.79	942.56	962.11	983.81	978.16	975.76	992.42	995.90	991.76	1,000.15		
TOTAL		7,103.57	7,462.95	7,357.04	7,678.71	7,493.92	7,319.58	7,425.03	7,677.74	7,552.76	7,754.08		

VARIANCE	Apr-20 WTE	May-20 WTE	Jun-20 WTE	Jul-20 WTE	Aug-20 WTE	Sep-20 WTE	Oct-20 WTE	Nov-20 WTE	Dec-20 WTE	Jan-21 WTE	Feb-21 WTE	Mar-21 WTE
Medical Staffing	-87.16	-75.63	-112.33	-94.06	-79.22	-75.93	-105.48	-104.09	-114.53	-131.92		
Management	8.91	-1.15	10.44	5.21	5.60	8.18	9.99	12.11	7.22	14.20		
Administration and Estates	6.86	-131.00	-54.57	-150.36	-114.40	-81.46	-136.57	-159.62	-134.58	-73.71		
Healthcare Assistants and Support Staff	-72.54	-143.50	-173.00	-285.08	-208.06	-117.70	-117.68	-207.44	-179.51	-351.86		
Qualified Nursing and Midwifery	102.12	-29.85	97.78	-6.02	44.63	96.11	91.27	-52.86	31.49	-35.64		
Scientific, Therapeutic and Technical	141.72	137.34	116.57	93.09	36.39	36.64	22.92	19.65	23.25	13.03		
TOTAL VARIANCE	99.91	-243.79	-115.11	-437.22	-315.06	-134.16	-235.55	-492.25	-366.66	-565.90	0.00	0.00

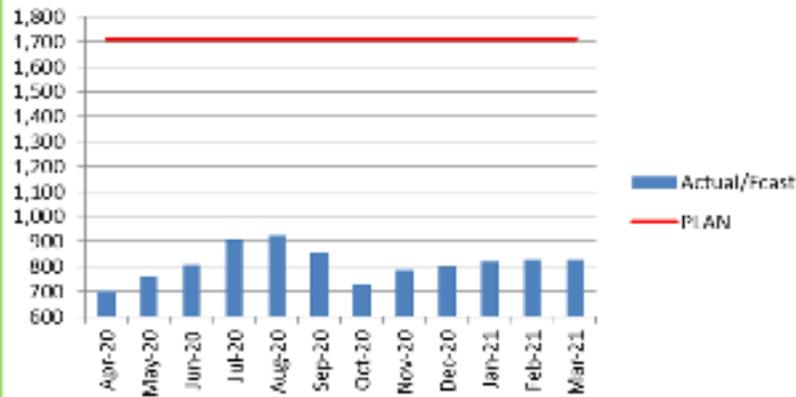
VARIANCE AFTER CIP & VACANCY FACTOR	-230.45	-574.15	-445.47	-767.58	-645.42	-464.52	-565.91	-822.61	-618.56	-817.80		
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VARIANCE - SUBSTANTIVE ONLY	Apr-20 WTE	May-20 WTE	Jun-20 WTE	Jul-20 WTE	Aug-20 WTE	Sep-20 WTE	Oct-20 WTE	Nov-20 WTE	Dec-20 WTE	Jan-21 WTE	Feb-21 WTE	Mar-21 WTE
Medical Staffing	22.54	4.44	-21.46	-3.40	16.76	7.53	2.94	5.92	-11.32	-9.97		
Management	8.91	-1.15	10.44	5.21	5.60	8.18	9.99	12.11	7.22	14.20		
Administration and Estates	79.07	69.21	80.66	74.86	74.76	69.27	62.30	75.10	78.16	98.40		
Healthcare Assistants and Support Staff	105.89	82.11	19.02	29.87	45.87	94.49	101.79	89.14	90.88	105.76		
Qualified Nursing and Midwifery	410.30	360.69	381.80	379.06	366.00	397.52	410.47	405.91	425.63	445.03		
Scientific, Therapeutic and Technical	181.02	180.65	161.01	161.45	100.91	91.49	94.08	94.50	83.06	76.80		
TOTAL VARIANCE	807.73	695.95	631.47	647.05	609.90	668.48	681.57	682.68	673.63	730.22	0.00	0.00

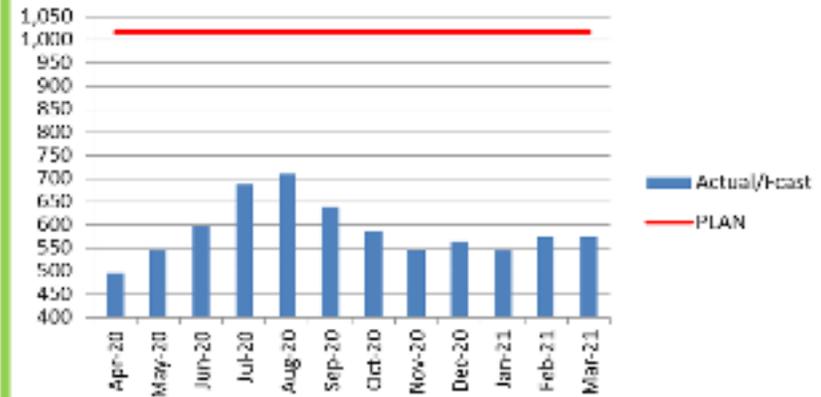
- The tables above track wtes by month against the monthly plan, splitting out substantive versus bank and agency.



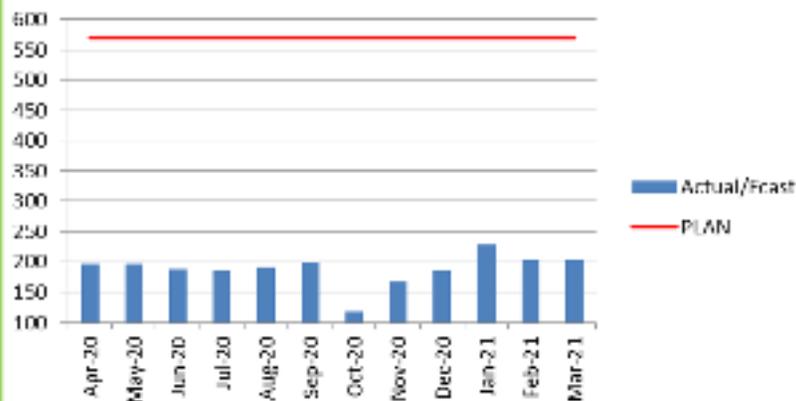
Total CIP Trend



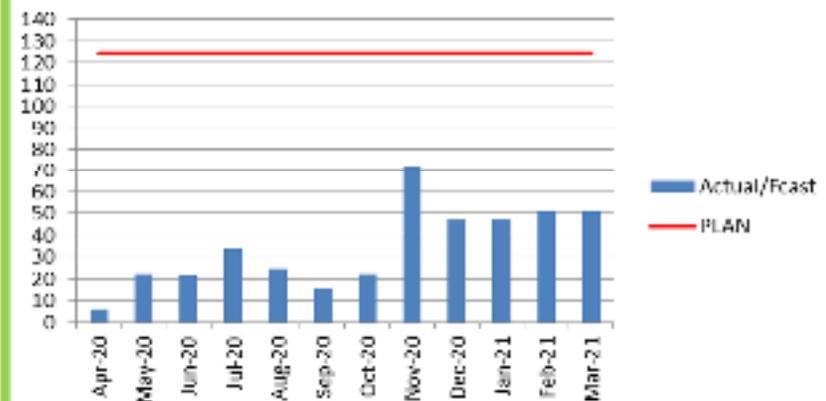
Pay CIP Trend



Non Pay CIP Trend



Income CIP Trend



Capital Expenditure

Month 10 2020/21

Summary Capital Expenditure: FY 2020/20 to P10							
	Original Plan £000s	Year to Date			Year End Forecast		
		Plan £000s	Actual £000s	Variance £000s	Plan £000s	Forecast £000s	Variance £000s
Internal - Self Financing							
Estates	7,234	4,622	3,516	1,106	7,234	4,706	2,528
IT	4,111	3,054	2,346	708	4,111	4,420	-309
Medical equipment	2,272	1,837	1,538	299	2,272	2,272	0
Sub total	13,617	9,513	7,400	2,113	13,617	11,398	2,219
External - PDC							
ETTF - GP Practice	1,800	1,800	1,499	301	1,800	1,800	0
STP Reconfiguration	3,704	3,128	2,096	1,032	3,550	3,550	0
ED Monies			214	-214	4,000	4,000	0
STP Emergency			0		238	238	0
CCS Surge			1,061	-1,061	2,017	2,017	0
CIR	1,882	1,411	1,882	-471	1,882	1,882	0
Breast Screening Trailers			0	0	484	489	-5
Adapt & Adopt-Endoscopy			0	0	490	490	0
Covid-19			1,978	-1,978	1,420	1,987	-566
Sub total	7,386	6,339	8,730	-2,391	15,881	16,453	-571
MMUH - PDC							
Midland Met Construction Cost to Complete	237,115	192,095	119,979	72,116	237,115	182,862	54,253
TOTAL	258,118	207,947	136,109	71,838	266,613	210,713	55,901
Technical-IFRIC12							
IFRIC12, MES & Charity	1,594	1,293	1,237	56	1,594	1,594	0
Trust Wide Programme	259,712	209,240	137,346	71,894	268,207	212,307	55,901

Analysis

- The above plan and forecast outturn reflect the latest submitted plan to NHSI (July 2020) and the spend to Month 10 20/21. The Forecast Outturn now reflects the latest MMUH cashflow expectations. The actual spend and forecast will now be measured against this plan as part of regular Capital Review meetings. The Finance Team are working with operational leads to ensure the Trust does not materially slip from this forecast.
- The Year to Date actuals include COVID costs of £1,987k, which represents those items received and/or paid for at the reporting date. The Forecast for COVID represents all known orders placed with suppliers in 2020/21
- The plan values for Medical Equipment and Estates now include the additional PDC the Trust has secured for Critical Care Surge, ED, Endoscopy and Diagnostic Imaging Equipment.

Finance Report

SOFP

Month 10 2020/21

Sandwell & West Birmingham Hospitals NHS Trust
STATEMENT OF FINANCIAL POSITION 2020/21

	Balance as at 31st March 2020	Balance as at 31st January 2021	NHSI Planned Balance as at 31st January 2021	Variance to plan as at 31st January 2021	NHSI Plan as at 31st March 2021	Forecast 31st March 2021
	£000	£000	£000	£000	£000	£000
Non Current Assets						
Property, Plant and Equipment	521,752	643,816	711,369	(67,553)	749,751	704,374
Intangible Assets	132	97	106	(9)	106	117
Investment Assets	0	0	0	0	0	0
Trade and Other Receivables	181	(179)	67	(246)	67	0
Current Assets						
Inventories	5,129	4,156	4,742	(586)	4,742	5,127
Trade and Other Receivables	45,497	25,228	47,344	(22,116)	47,344	39,866
Cash and Cash Equivalents	23,381	63,735	11,450	52,285	2,009	50,932
Current Liabilities						
Trade and Other Payables	(83,897)	(123,922)	(82,914)	(41,008)	(82,774)	(96,050)
Provisions	(815)	(613)	(1,855)	1,242	(1,855)	(752)
Borrowings	(1,858)	(1,832)	(3,872)	2,040	(3,872)	(1,843)
DH Loan	0	0	0	0	0	0
Non Current Liabilities						
Provisions	(3,504)	(3,504)	(3,454)	(50)	(3,454)	(3,504)
Borrowings	(27,545)	(25,882)	(29,764)	3,882	(29,295)	(26,566)
DH Loan	0	0	0	0	0	0
	478,453	581,100	653,219	(72,119)	682,769	671,701
Financed By						
Taxpayers Equity						
Public Dividend Capital	300,103	402,966	493,339	(90,373)	527,359	495,658
Retained Earnings reserve	158,853	158,637	137,497	21,140	133,027	156,546
Revaluation Reserve	10,439	10,439	13,325	(2,886)	13,325	10,439
Other Reserves	9,058	9,058	9,058	0	9,058	9,058
	478,453	581,100	653,219	(72,119)	682,769	671,701

Analysis

- The overall variance from plan is due to lower capital spend due to slippage on major capital schemes.
- Working balances are improving as the NHSI/E Provider to Provider payment arrangements reduce aged balances. Payables is showing a higher value due to the Block Income now being received a month in advance and reflected in the SOFP as a payment in advance.
- Further Analysis of Cash Balances and movements are included on the SOCF slide
- Further analysis on Receivables and Payables balances is available on slide 18
- Cash and Cash Equivalents balances on this slide will differ from the SOCF by the value of Cash in Hand, that is not included in the SOCF

Finance Report

SOCF

Month 10 2020/21

Sandwell & West Birmingham Hospitals NHS Trust												
CASH FLOW 2020/21												
ACTUAL/FORECAST	April	May	June	July	August	September	October	November	December	January	February	March
	Actual	Forecast	Forecast									
	£000s											
Receipts												
SLAs: SWB CCG	50,491	26,041	27,926	24,463	24,255	25,214	25,626	37,277	31,743	32,680	24,193	0
Associates	18,046	8,993	8,783	8,916	8,874	9,235	8,515	8,435	8,410	8,418	8,681	0
Other NHS	8,193	1,184	1,209	4,275	184	1,846	263	1,244	2,748	775	1,053	1,875
Specialised Services	4,987	14,583	8,206	7,089	4,394	16,352	4,012	3,683	12,882	4,152	4,918	198
STF Funding	0	0	0	0	0	0	0	0	0	0	0	0
Over Performance	0	0	0	0	0	0	0	0	0	0	0	0
Education & Training - HEE	5,209	26	0	1,499	3	0	3,854	0	5,501	0	0	4,405
Public Dividend Capital	5,059	6,208	8,979	0	16,474	11,099	16,419	14,856	19,077	2,323	26,074	45,313
Loans	0	0	0	0	0	0	0	0	0	0	0	0
Other Receipts	893	796	4,078	4,817	6,793	2,252	5,213	3,847	3,730	3,304	2,075	2,075
Total Receipts	92,879	57,830	59,181	51,059	60,975	65,998	63,901	69,342	84,091	51,651	66,994	53,866
Payments												
Payroll	16,273	16,035	16,770	16,744	16,270	16,707	16,821	16,673	17,151	17,013	16,604	16,574
Tax, NI and Pensions	3,970	11,972	11,929	11,618	11,793	11,716	12,021	11,648	12,342	11,821	11,800	11,800
Non Pay - NHS	1,550	1,550	1,550	1,550	1,550	1,550	1,550	1,550	1,550	1,550	1,550	1,550
Non Pay - Trade	27,364	8,135	6,589	23,751	8,077	12,275	13,897	10,463	18,305	10,799	11,297	15,661
Non Pay - Capital	10,202	7,779	14,530	4,931	14,299	12,937	18,425	14,643	22,694	20,820	18,425	18,568
MMH PFI	0	0	0	0	0	0	0	0	0	0	0	0
PDC Dividend	0	0	0	0	0	0	0	2,416	0	0	0	8,500
Repayment of Loans & Interest	0	0	0	0	0	0	0	0	0	0	0	0
BTC Unitary Charge	440	440	440	440	440	440	440	440	440	440	440	440
NHS Litigation Authority	1,565	1,565	1,565	1,565	1,565	1,565	1,565	1,565	1,565	1,565	0	0
Other Payments	1,124	6,411	9,546	460	433	549	433	456	517	461	239	179
Total Payments	62,487	53,887	62,919	61,060	54,428	57,739	65,151	59,853	74,565	64,469	60,355	73,272
Cash Brought Forward	23,348	53,740	57,684	53,945	43,945	50,492	58,752	57,502	66,991	76,517	63,699	70,338
Net Receipts/(Payments)	30,392	3,944	(3,738)	(10,001)	6,547	8,259	(1,250)	9,489	9,526	(12,818)	6,639	(19,406)
Cash Carried Forward	53,740	57,684	53,945	43,945	50,492	58,752	57,502	66,991	76,517	63,699	70,338	50,932

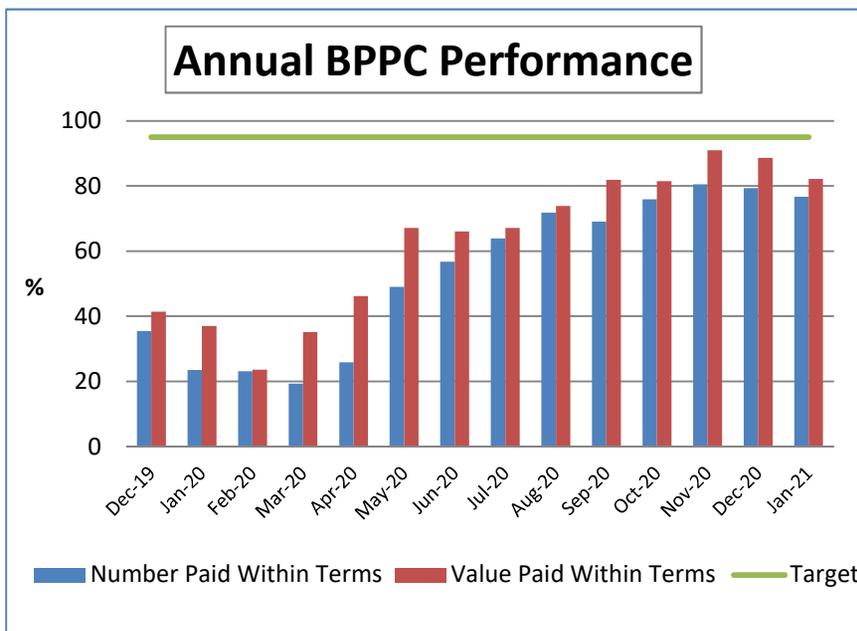
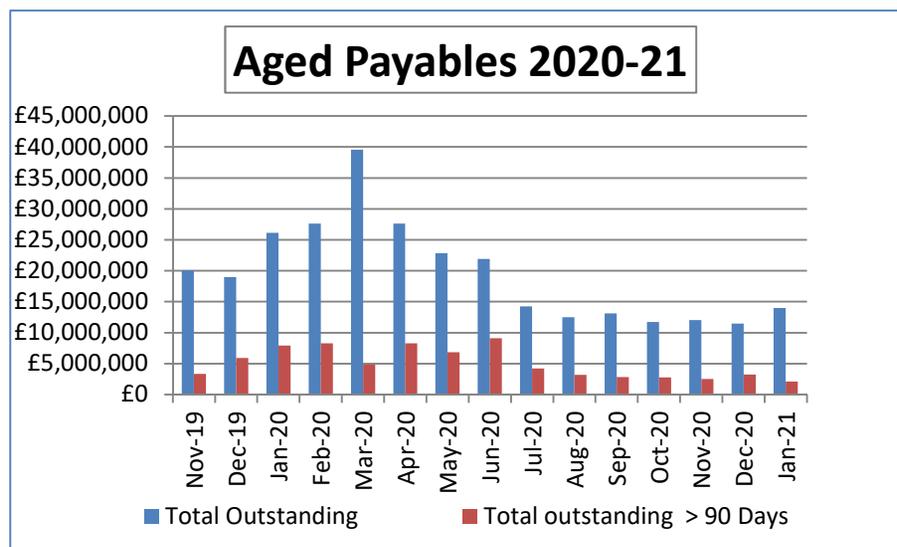
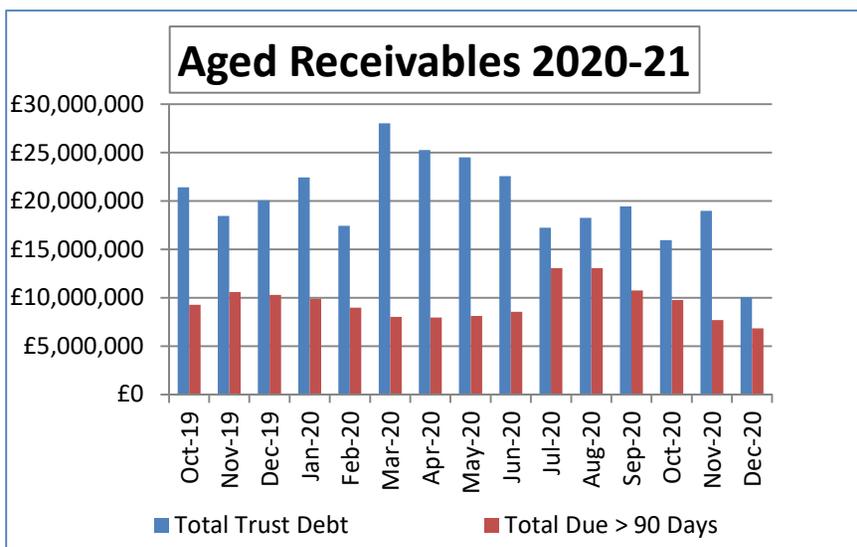
Analysis

- This cash flow incorporates YTD M10 actual movements and a full year forecast for balances in the Trusts Bank Account.
- The cash flow represents the application of the breakeven NHS funding plans for Months 1 to 6, and achieving a small deficit during M7-12. Assumptions will need to be reassessed once the ongoing NHS Financial regime and the likely outturn is determined, particularly as discussions are still being held with Providers regarding billing arrangements.
- Over the medium term delivery of I&E plans are the key determinant of cash borrowing requirements, as well as capital investment.

Finance Report

Aged Receivables, Aged Payables & BPPC

Month 10 2020/21



Analysis

- The overall Debt increased in January for invoices raised late in the month, for which payment is expected in February, the Trust therefore expects to see an overall decline in debt at Month 11. The over 90 days debt decreased as historical non NHS debt was paid by Sandwell SMBC. The Trust is continuing to target specific customers to settle outstanding amounts as part of the overall plan to further reduce the Aged debt profile during 2020/21
- The overall value of Payables increased in January as quarterly invoices were received for FP10's and invoices from other NHS providers, for which payment will be made in February. The Trust is targeting those suppliers to ensure payments flow and the profile improves. Provider to Provider billing arrangements remain in place, ensuring prompt payment of invoices within 7 days.
- BPPC is showing continued signs of improvement but remains below the 95% target. This will continue to be managed in line with non-NHS creditor improvement and cash balances. The Trust is investigating further plans to improve performance against the target.