

Report Title	NHS Regulatory Undertakings – monthly status update		
Sponsoring Executive	David Carruthers, Medical Director (Acting Chief Executive)		
Report Author	David Carruthers		
Meeting	Trust Board (Public)	Date	4 th February 2021

1. Suggested discussion points *[two or three issues you consider the Trust Board should focus on]*

Agency costs are increasing again as there is a steep rise in community covid cases and subsequent hospital admissions. We are still needing to continue with 2 admitting streams through ED, which coupled with our busiest admitting period has had a negative impact on ED waiting times. Increase staffing within ICU and for medical GIM rota have also been needed

ED attendances are closely monitored and are lower than corresponding months last year. Acuity of patients remains high as does the number of Ambulance conveyances. \$ hour performance has fallen due to the pressure on in patient services and late discharge of patients.

2. Alignment to 2020 Vision *[indicate with an 'X' which Plan this paper supports]*

Safety Plan		Public Health Plan		People Plan & Education Plan	
Quality Plan	X	Research and Development		Estates Plan	
Financial Plan	X	Digital Plan		Other <i>[specify in the paper]</i>	X

3. Previous consideration *[where has this paper been previously discussed?]*

Monthly report to Board

4. Recommendation(s)

The Trust Board is asked to:

- a. **DISCUSS** any impacts being seen from new agency controls
- b. **CONSIDER** pressure on ED and possible improvements to patient flow

5. Impact *[indicate with an 'X' which governance initiatives this matter relates to and where shown elaborate]*

Trust Risk Register		n/a				
Board Assurance Framework		n/a				
Equality Impact Assessment	Is this required?	Y		N	X	If 'Y' date completed
Quality Impact Assessment	Is this required?	Y		N	X	If 'Y' date completed

SANDWELL AND WEST BIRMINGHAM NHS TRUST

NHS Improvement Undertakings Report: a monthly report to the Trust Board for information

Requirement	Last month's update	This month's update
<p>Operational Performance issues Breach of A&E 4 hour waiting time since June 2016.</p>	<p>November has seen peak in admissions and ED attendance, compounded by 'intelligent diverts' of ambulances from neighbouring trusts with longer ambulance waits. Patient flow disrupted in the hospital with infection outbreaks and high pressure on ICU and NIV units</p>	<p>High acuity of patients, increasing number of COVID-19 patients and no reduction in non-COVID admissions has put operational pressure on the EDs</p>
<p>Emergency Care The Trust will take all reasonable steps to recover operational performance to meet its projected performance and achieve sustainable compliance with the 4 hour A&E standard in line with the Trust trajectory delivery 90% by September 2018 and 95% by March 2019.</p>		
<p>Financial Issues In 2016/7 the Trust reported a deficit (exc STF) of -£17.2m against a planned deficit of -£4.7m (the Trusts underlying deficit was -£26m).</p>		<p>See board report</p>
<p>Agency Spend The Trust delivered a significant reduction in its agency spend from spend of £23.3m in 2016/17 to £15.8m in 2017/18. However, this was still above the agency ceiling of £11m.</p>		<p>Rise in month due to high sickness and additional staff needed for expanded ward base and increased ICU capacity</p>
<p>Quality Improvement The Trust will ensure the improvement plan to address the recommendations</p>	<p>Need to review timelines for delivery on the improvements plan</p>	<p>No change</p>

Requirement	Last month's update	This month's update
from the serious incident and Patient Safety review is implemented and delivered by a date to be agreed with NHS improvement.		
Programme Management The Trust will implement sufficient programme management and governance arrangements to enable delivery of these undertakings.	As left.	No change
Other Partner Stakeholders The Trust will co-operate and work with any partner stakeholders who may be appointed by NHS improvement to assist the Trust with delivery of the Quality improvement Plan, Joint A&E improvement plan and the improvement of its finances and the quality of care the Trust provides.	ICS/ICP planning and working with stakeholders in respect of acute care collaboration.	No change

David Carruthers
 Medical Director (Acting Chief Executive)
 29th January 2021