

Report Title	Covid-19 Vaccination Hospital Hub		
Sponsoring Executive	Mel Roberts, Acting Chief Nurse		
Report Author	Mike Carr, Group Director of Operations PCCT		
Meeting	Public Trust Board	Date	4 th February 2021

1. Suggested discussion points [two or three issues you consider the Trust Board should focus on]

The Trust commenced as a Hospital Hub as part of the Covid-19 vaccination programme on the 29th December 2020 providing approximately up to 250 vaccines per day. This increased to up to 400 per day as of the 21st January

Changes following national guidance to second dose timing moved from 3 weeks to 12 weeks.

We have also been asked to take clinical leadership for the Tipton Vaccination Centre, workforce will be provided by the Dudley Group who are the workforce leads for the vaccination centres

The national vaccination programme achievement of the top 4 cohorts by the 15th February remains a national priority.

2. Alignment to 2020 Vision [indicate with an 'X' which Plan this paper supports]

Safety Plan	<input checked="" type="checkbox"/>	Public Health Plan	<input checked="" type="checkbox"/>	People Plan & Education Plan	
Quality Plan	<input checked="" type="checkbox"/>	Research and Development		Estates Plan	
Financial Plan		Digital Plan		Other [specify in the paper]	

3. Previous consideration [where has this paper been previously discussed?]

N/A

4. Recommendation(s)

The Trust Board is asked to:

- a. Note the contents of the report
- b. Approve the current working arrangements of the vaccination hub.
- c. Note the request for the Trust to have clinical oversight of the local 'Vaccination Centre'

5. Impact [indicate with an 'X' which governance initiatives this matter relates to and where shown elaborate]

Trust Risk Register						
Board Assurance Framework						
Equality Impact Assessment	Is this required?	Y	N	If 'Y' date completed		
Quality Impact Assessment	Is this required?	Y	N	If 'Y' date completed		

SANDWELL AND WEST BIRMINGHAM HOSPITALS NHS TRUST

Report to the Public Trust Board: 4th February 2021

Covid-19 Vaccination ‘Hospital Hub’

1. Introduction or background

- 1.1 Sandwell and West Birmingham Hospitals Trust was approved on the 23rd December 2020 to act as a ‘Hospital Hub’ as part of the national Covid-19 vaccination programme, with Sandwell Hospital the designated site.
- 1.2 The Trust delivered its first vaccination on Tuesday 29th December 2020 and provided approximately up to 250 vaccinations per day. From Wednesday 21st January the trust will provide up to 400 vaccines per day using the Pfizer vaccine.
- 1.3 The Trust has so far provided the vaccination to patients over the age of 80, social care colleagues including care home staff and NHS staff in line with the Joint Committee on Vaccination and Immunisation (JCVI) guidance.

2. Governance

- 2.1 Mel Roberts, Interim Chief Nurse is the Senior Responsible Officer for the Hospital Hub.
- 2.2 Under the Covid Vaccination Programme Board, 3 work-streams have been developed to support the sustainable embedding and development of the service. These focus on;
 - Workforce
 - Operations including clinical governance
 - Data
- 2.3 The programme Board update the Trusts ‘Strategic’ Covid-19 team on a weekly basis, although regular updates are provided on a daily basis.

3. The Hospital Hub

- 3.1 The Hospital Hub continues to be based in the Education Centre at Sandwell General Hospital with ongoing work to improve the quality of the environment, the accessibility for patients and increasing the capacity of the facility.
- 3.2 The operational hours of the hub have changed and the service is now open 8am-8pm 7 days per week.
- 3.3 As of the 21st January, the service has the capacity to undertake 400 vaccinations per day, 2,800 per week.
- 3.4 From 1st February, the amount of Hospital Hubs providing vaccinations will reduce temporarily to one based at Walsall Manor Hospital, in realigning the centre numbers vaccine supplies can

be prioritised for GP led vaccination services, vaccination centres and pharmacies. This will allow the focus of the efforts to vaccinate people in top priority groups, and also means that hospitals can continue to manage the current hospital demands. Our Hub will be open until February 11th and then reopen for the second dose vaccines in mid-march.

4. Vaccination Cohorts

- 4.1 All staff with a Covid risk assessment outcome of very high risk, high risk, or moderate risk have been offered the vaccine alongside all of those working in high risk areas, as of 19th January the vaccination offer was extended to all patient facing colleagues.
- 4.2 The Trust continues to work closely with Primary Care Networks across Sandwell and West Birmingham to jointly offer the vaccination to those over 80 years of age.
- 4.3 The Trust has also extended its vaccination offer to the wider health and social care workforce including, but not limited to, colleagues from charitable organisations, Primary Care, Care Homes, Care Agencies, Black Country Healthcare NHS Trust. To date this offer has been well received and taken up by our partner organisations.
- 4.4 Since the initial launch on the 29th December, the service has regularly looked to improve capacity and throughput and is now able to offer 2,800 vaccines per week.
- 4.5 Discussions are ongoing with system partners to maximise the capacity across the system which it is hoped will lead to the hospital hub being designated specific cohorts of patients to vaccinate, thus reducing the risk of individuals being contacted multiple times by various providers.
- 4.6 The Trust has conformed to changes in national guidance relating to the delay of the second vaccination dose. Initially these were scheduled for 21 days post the first dose (in line with the national JCVI guidance at the time). However following changes to the national guidance on the 30th December these have all been delayed to 12 weeks. This meant the rearrangement of 975 appointments and all subsequent follow up appointments have been booked in at 12 weeks.
- 4.7 The national vaccination programme achievement of the top 4 cohorts by the 15th February remains a national priority. To achieve this the focus on delivery of this vaccine is to those cohorts requiring support particularly in primary care networks across the Black Country and West Birmingham.

5. Staffing

- 5.1 The vaccination hub is currently staffed by a combination of redeployed colleagues and colleagues employed via the bank. A designated service lead and administration lead have been assigned to the service full time.
- 5.2 The ambition is to have a core group of staff assigned to the service to allow for continuity and familiarity with processes supported by a more transient workforce who work in the hub as part of their working week, including students.
- 5.3 It is envisaged that the clinical groups support with the provision of the clinical supervisor role, by medical colleagues undertaking this duty during their SPA time.

6. Data

- 6.1** A dashboard is in development to allow easy tracking at a tactical and strategic level of current and future performance. The ambition is for this dashboard to allow a clear view of;
- The number of SWBH colleagues that have been vaccinated (split into groups such as substantive staff, volunteers, bank, students, etc.)
 - The number of other defined cohorts that have been vaccinated (e.g. other health & social care staff, community healthcare staff, etc.)
 - Number of patients as per the JCVI cohorts vaccinated
 - Attendance rates for bookings
 - A look forward for 7 days on bookings to confirm progress against targets
 - Vaccine and non-vaccine related issues, incidents and complaints experienced

The Vaccination Programme Board will continue to monitor and develop this dashboard and from the data, pull together focussed tasks and have oversight of service development and improvement that aligns to the changes in cohorts and nationally driven requirements.

- 6.2** There are two key national data system (NIVS and Foundry) that captures vaccination data at a patient level (with NIVS) and a requirement to input the vaccination and vaccine information onto these within 24 hours of attendance. This is crucial to national oversight and assurance. Currently we are adding this information retrospectively but with the splitting of roles within the Hospital Hub under the amended National Protocol, will be trialling recording this information in real time. Going forward the need to ensure no backlog in entering and submitting our data will be crucial as our vaccine allocation is based on the national team having vision of ‘our usage against deliveries’

7. Finance

- 7.1** Hospital Hubs have been advised that they will be reimbursed for reasonable expenses incurred for the delivery of the vaccination programme.
- 7.2** All costs are being recorded with a view to claiming the funding back.

8. Additional Issues

- 8.1** The availability of the vaccine is a significant risk to delivery, other organisations have struggled to secure a regular supply and given that organisations can no longer retain stock, any failure in the delivery system has the potential to cause significant cancellations.
- 8.2** The local ‘vaccination centre’ at Tipton Sports Academy is due to go live on the 1st February 2021. S&WBH have been asked to provide, clinical, medical and pharmacy oversight and support as well as operational input via the PCCT, Group Director of Operations.

9. Recommendations

9.1 The Trust Board is asked to:

- a. Note the contents of the report
- b. Approve the current working arrangements of the vaccination hub.
- c. Note the request for the Trust to have clinical oversight of the local 'Vaccination Centre' at Tipton

Mike Carr
Group Director of Operations (PCCT)

21.01.2020