

Report Title	Digital Ambitions		
Sponsoring Executive	Liam Kennedy, Chief Operating Officer		
Report Author	Martin Sadler, Chief Informatics Officer		
Meeting	Digital Major Projects Authority	Date	3rd September 2020

1. Suggested discussion points *[two or three issues you consider the Trust Board should focus on]*

The Trust Board should review the draft version of the Digital Ambitions for the Trust and should focus on whether it reflects the ideas and discussions that have taken place to create the document.

The Trust Board should note the references to other party's digital plans and how we link with those and the involvement of many parties in the collation of requirements.

Perhaps most importantly, the Trust Board should determine whether the Digital Ambitions of the trust rectify the shortcoming of the previous digital strategy which is acknowledged in the Board Assurance Framework risk 8.

2. Alignment to 2020 Vision *[indicate with an 'X' which Plan this paper supports]*

Safety Plan		Public Health Plan		People Plan & Education Plan	
Quality Plan		Research and Development		Estates Plan	
Financial Plan		Digital Plan	X	Other <i>[specify in the paper]</i>	

3. Previous consideration *[where has this paper been previously discussed?]*

The progress of the creation of the Digital Ambitions document has been tracked throughout its development by the Digital Major Projects Authority and Digital Committee.

4. Recommendation(s)

The Trust Board is asked to:

- | | |
|----|---|
| a. | Recognise that the digital ambitions are suitable to the Trust |
| b. | Agree that the digital ambitions satisfy the desire to overcome the shortcoming that led to the creation of SBAF risk 8 |
| c. | |

5. Impact *[indicate with an 'X' which governance initiatives this matter relates to and where shown elaborate]*

Trust Risk Register		Risk Number(s):			
Board Assurance Framework	SBA08	Risk Number(s):			
Equality Impact Assessment	Is this required?	Y	N	X	If 'Y' date completed
Quality Impact Assessment	Is this required?	Y	N	X	If 'Y' date completed

SANDWELL AND WEST BIRMINGHAM HOSPITALS NHS TRUST

Report to the Trust Board 3rd September

Digital Ambitions

1. Introduction

- 1.1 In 2020 there is a requirement to produce a new direction of travel for the Digital journey for the trust. The Informatics department have worked with all clinical groups, partners, patients and users within the Trust to collate the digital ambitions of the Trust.
- 1.2 A series of engagement exercises were carried out across the Trust Digital Groups, with third party suppliers, in the community and with patients which successfully gathered the requirements and suggestions.
- 1.3 These findings were presented to meetings of the Digital Committee and the Digital Major projects Authority where further input and feedback was received. The August Digital Committee confirmed that the organisations expectations and requirements were captured.
- 1.4 The Informatics department have now created a draft Digital Ambitions document for the Trust Board to review. Appendix a.
- 1.5 SBAF risk 8 stated that the Digital Plan that preceded this Digital Ambitions document was not sufficiently agile and responsive to end-user needs, resulting in a gap between intention and practice. This ambitions contained in our trust strategy aim to reflect and deliver the Trusts digital ambitions.

2. The Digital Ambitions draft document

- 2.1 The draft document attempts to build an environment for innovation that is flexible enough to cover the ambitions of all services and to prevent there being any restrictions to innovation.
- 2.2 By design our digital ambitions are technology agnostic, they are neither platform specific nor are they tied in to any particular supplier or technology as far as is possible. Where we have incumbent suppliers and foundation systems, such as Cerner Millennium (Unity), we are attempting to link in to these systems and maximise the use of these whenever possible.
- 2.3 The document reflects the direction of travel and specifically highlights the projects and innovations each area stated they wished to explore. It is to be noted that this is not a definitive list that cannot be added to or amended.

- 2.4 There are strong links between the Service Change Request process and Digital Ambitions and the governance structure of how projects are prioritised is referred to in the Digital Ambitions document. It is anticipated that direction of travel and innovation and development choices will change through the life of this strategy and the systems to manage innovation and change are baked in to the strategy.
- 2.5 It should be noted that the Informatics department is approaching the end of the second year of the three year plan to stabilise, normalise and optimise the Informatics service and that the service is now in a position to be able to support the service changes required to achieve our digital ambitions.
- 2.6 The Digital Ambitions are designed to support all the Trust's ambitions; it anticipates the introduction of the Midland Metropolitan University Hospital, the provision of integrated for our patients and partnership working with primary care.

3. Recommendations

- 3.1 The Trust Board is asked to:
- a. Review the Digital Ambitions draft document accompanying this paper.
 - b. Suggest any changes that would assist the Trust Board to support and monitor the adoption of the Trust's Digital Ambitions.

Martin Sadler
Chief Informatics Officer

August 27th 2020

Appendix A.

Digital Ambitions draft document 202008