

Report Title	Chief Executive's Summary on Organisation Wide Issues		
Sponsoring Executive	Kam Dhami, Director of Governance		
Report Author	Toby Lewis, Chief Executive		
Meeting	Trust Board (Public)	Date	5 th March 2020

1. Suggested discussion points *[two or three issues you consider the Trust Board should focus on]*

This paper, alongside the FIC update, will support the Board's discussion on our 2020-21 plans, including our financial planning. *We will exit 19-20 at control total, with an underlying deficit of £17m.* Our challenge remains to manage cash needs for capital over the coming two years whilst removing that deficit through efficiencies and margin. It is encouraging that the latest Use of Resources data shows progress on WAU, implying we are driving productivity upward.

The Board should reflect on planning work in respect of *COVID-19*. Alongside this new ask, we are working to ensure that we manage key safety indicators, including responding to the recent retained cannula incident. The *flooding within our Birmingham Treatment Centre* has taken down six theatres for a period of weeks. A remedy plan with our PFI contractor is in hand.

Unity Optimisation progress continues and there is some confidence that the majority of metrics set can be delivered in March at Trust level. There is real work to do to manage this position at team and individual employee level during Q1. Likewise, we are working hard to recover the *Mandatory Training* position that was discussed last time the Board met, which needs to be delivered in March.

2. Alignment to 2020 Vision *[indicate with an 'X' which Plan this paper supports]*

Safety Plan	X	Public Health Plan	X	People Plan & Education Plan	X
Quality Plan	X	Research and Development	X	Estates Plan	X
Financial Plan	X	Digital Plan	X	Other <i>[specify in the paper]</i>	

3. Previous consideration *[where has this paper been previously discussed?]*

n/a

4. Recommendation(s)

The Trust Board is asked to:

- a. **NOTE** the work done to both deliver flu vaccination and manage COVID-19
- b. **RECOGNISE** the collaboration being built to create a sustainable shared Place finance plan

5. Impact *[indicate with an 'X' which governance initiatives this matter relates to and where shown elaborate]*

Trust Risk Register		n/a				
Board Assurance Framework		n/a				
Equality Impact Assessment	Is this required?	Y		N	X	If 'Y' date completed
Quality Impact Assessment	Is this required?	Y		N	X	If 'Y' date completed