Paper ref: TB (04/20) 009

Sandwell and West Birmingham Hospitals

NHS Trust

Report Title	Chief Executive's Summary on Organisation Wide Issues				
Sponsoring Executive	Toby Lewis, Chief Executive				
Report Author	Toby Lewis, Chief Executive				
Meeting	Trust Board (Public)	Date 2 nd April 2020			

1. Suggested discussion points [two or three issues you consider the Trust Board should focus on]

This paper notes a number of deferred items, but also seeks to reiterate the importance of those actions, either to Covid-19 response plans, or to the care of those un-effected by the virus. We have had real success with vacancy reduction which we need to turn into retention gains, alongside a renewed rigour and vigour over mandatory training. Our PDR cycle in May-July is a key chance to recognise outstanding 4 ratings and set smart objectives for the year ahead.

The financial position we face must be considered. It is clear there is a Place Based solution and we need to find the space and drive to create that solution within the context of a wider ICS plan for BCWB NHS. The immediate start point is to enforce prior agreements about "unwind" and make sure we commence 2020-21 with commissioned income above £300m from SWB CCG.

Once construction work re-restarts at Grove Lane, we are optimistic that the emerging Masterplan across the boroughs, which ties together City developments with the Midland Met, should provide a really exciting basis for transformation and regeneration.

2. Alignment to 2020 Vision [indicate with an 'X' which Plan this paper supports]								
Safety Plan	X	Public Health Plan	Χ	People Plan & Education Plan	X			
Quality Plan	Χ	Research and Development	Х	Estates Plan	Χ			
Financial Plan	Χ	Digital Plan	Χ	Other [specify in the paper]				

3. Previous consideration [where has this paper been previously discussed?]

n/a

4.	Recommendation(s)
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The Trust Board is asked to:

a. NOTE the work done to manage COVID-19

b. **RECOGNISE** the work to be done to deliver financial balance in the year ahead

5. Impact [indicate with an 'X' which governance initiatives this matter relates to and where shown elaborate]								
Trust Risk Register		n/a						
Board Assurance Framework		n/a						
Equality Impact Assessment	ls	this required?	Υ		Ν	Х	If 'Y' date completed	
Quality Impact Assessment	Is this required?		Υ		Ν	Х	If 'Y' date completed	