

CLINICAL LEADERSHIP EXECUTIVE OUTBRIEF	
Date of meeting	23 rd April 2019
Attendees	Group Triumvirates (Group Directors, Group Directors of Nursing and Group Directors of Operations), Executive Directors, and the Trust Convenor. Liz Hesk and Fiona Rotherham deputising and Frieza Mahmood observing.
Apologies	Amanda Geary, Sarah Yusuf, Jonathan Walters and Melanie Roberts
Key points of discussion relevant to the Board	<ul style="list-style-type: none"> • Income and activity plans: The terms of trade were discussed and understanding shared of the joint drive to reduce use of traditional outpatient model for some follow ups • Engagement: A detailed discussion took place of the two surveys to date, both of which show overall engagement up from 3.7 to 3.86. Local focus is most important but the corporate discussion is now on the 'just culture' and fairness aspects of staff views. • Unity Countdown: Further engagement around the local practicalities of the 28 day challenge, and the detailed planning of the optimisation programme • CQC Well-Led: Group self-reviews will be finalised for May's meeting and integrated with <i>revised</i> Trust level plans. We discussed the 2020 focus of our changed Group Review model that starts in May.
Positive highlights of note	<ul style="list-style-type: none"> • Continually improving IQPR results on key indicators like cancer wait times, and sustained diagnostic delivery • £12.5m bonus gained for over-achievement of control total regime • Around £4m of in year capital equipment investment to be made this year based on clinical prioritisation
Matters of concern or key risks to escalate to the Board	<ul style="list-style-type: none"> • Continued concern that dependency on imaging improvement will not be achieved in time
Matters presented for information or noting	<ul style="list-style-type: none"> • IQPR • Monthly Risk Report • Financial Performance: Month 12
Decisions made	<ul style="list-style-type: none"> • Circulate revised Q&A position on car parking changes • Move forward with Managers' Code of Conduct work

Toby Lewis

Chair of the Clinical Leadership Executive

For the meeting of the Trust Board scheduled for 2nd May 2019