Paper ref: TB (04/19) 008

Sandwell and West Birmingham Hospitals

NHS Trust

Report Title	Chief Executive's Summary on Organisation Wide Issues					
Sponsoring Executive	Toby Lewis, Chief Executive					
Report Author	Toby Lewis, Chief Executive					
Meeting	Trust Board	Date 4 th April 2019				

1. Suggested discussion points [two or three issues you consider the Trust Board should focus on]

A separate paper considers our 2019-20 annual plan against the context of the NHS Long Term Plan and wider ambitions within the STP. That should also be set against delivery of our longstanding 2020 vision and the deferred obligations arising from the Midland Met Final Business Case of 2015-16. Our contract for care volumes in the year ahead reflects in particular the promises made then, and re-confirmed since by both the STP and by DHSC. The Midland Met risk issues are covered in this report.

My March look back highlights progress to address emergency care waiting times, and continued delivery of planned care standards. We are close to achieving all standards in all specialties, and want in 2019-20 to make progress to do the same for all tumour groups. Whilst our future plan looks to treat more local residents locally for planned care, our focus in emergency services must be on both raising standards (these remain the RI areas in our CQC report) and supporting anticipatory and preventative care at home. It is good news that our Care Homes pilot has been extended and we are now exploring a first-in-UK model by which to provide acute medicine into those homes.

The Board may wish to discuss, in advance of the Assurance Framework workshop on 18th April, key extrinsic risks to our short and longer term plans.

2. Alignment to 2020 Vision [indicate with an 'X' which Plan this paper supports]													
Safety Plan X F		Pub	lic Health Plan				Χ	People Plan & Education Plan	Χ				
Quality Plan X F		Rese	earch and Develo	opm	er	nt	Χ	Estates Plan	Χ				
Financial Plan X C		Digi	tal Plan				Χ	Other [specify in the paper]					
3. Previous consideration [where has this paper been previously discussed?]													
Core items discussed in Clinical Leadership Executive and elsewhere													
4. Recommendation(s)													
The Trust Board is asked to:													
а.	RECOGNISE the improvement in both emergency care wait times and mixed sex												
	accommodation breaches being achieved, with more yet to do												
b.	NOTE the balanced financial plan established for 2019-20, which almost halves our												
	underlying deficit, on the back of success in meeting the control total in 2018-19												
с.	CONSIDER how to approach the risk issues associated with concluding the Midland Met FBC												
5. Impact [indicate with an 'X' which governance initiatives this matter relates to and where shown elaborate]													
Trust Risk Register				n/a									
Board Assurance Framework				Risk Number(s): BAF 5 and BAF 10									
Equ	uality Impact Assessmen	nt	ls	this required?	Υ		Ν	Х	If 'Y' date completed				
Qu	Quality Impact Assessment			this required?	Υ		Ν	Х	If 'Y' date completed				