Sandwell and West Birmingham Hospitals NHS
NHS Trust

Report Title	Unity Go-Live Criteria and Countdown		
Sponsoring Executive	Toby Lewis, Chief Executive		
Report Author	Rachel Barlow, Chief Operating Officer		
Meeting	Trust Board	**Date**	3rd January 2019

1. Suggested discussion points *[two or three issues you consider the Trust Board should focus on]*

Unity was commissioned in 2015 and due for delivery in November 2017. Three further go live dates have been deferred. This reflects the underlying IT issues faced by the Trust, as well as poor project execution of the Unity programme. Revised arrangements for management and governance have been put in place, including a monthly Digital Committee and a Board monthly committee looking across IT issues including Unity.

This report reflects a poor prognosis for go live in Q4. There is limited confidence that the technical solutions promised for completion in January will succeed by month end and urgent work is required through Martin Sadler to remedy this. A back office function is now commissioned, but the N3 connection remains undated and unconfirmed. The Board should discuss what level of assurance is needed next month. The wider IT infrastructure improvement milestones are set out as annexes to my private Board so that Group Directors have an opportunity to be involved in the discussion.

Progress with the people plan to support go-live remains too slow. Over the next fortnight urgent work is needed to address both basic and more advanced training arrangements. However, we have made forward steps with product optimisation, and managers will receive in month first cut information on the data that Lights Out will provide to support our aim of 80% optimisation inside 12 weeks of Go Live. Metrics for that 'finish line' are detailed in this report.

2. Alignment to 2020 Vision *[indicate with an 'X' which Plan this paper supports]*

Safety Plan		Public Health Plan		People Plan & Education Plan	
Quality Plan	X	Research and Development		Estates Plan	
Financial Plan	X	Digital Plan	X	Other *[specify in the paper]*	

3. Previous consideration *[where has this paper been previously discussed?]*

Digital committee of CLE (see annex) and Digital MPA

4. Recommendation(s)

The Trust Board is asked to:

a.	**DELEGATE** to the next Digital MPA meeting agreeing revised Go Live criteria
b.	**NOTE** the commercial agreement with Cerner for 2019 go-live
c.	**RECOGNISE** and consider the work to be done prior to any go-live decision or go-live

5. Impact *[indicate with an 'X' which governance initiatives this matter relates to and where shown elaborate]*

Trust Risk Register						
Board Assurance Framework						
Equality Impact Assessment	Is this required?	Y		N	X	If 'Y' date completed
Quality Impact Assessment	Is this required?	Y		N	X	If 'Y' date completed