Sandwell and West Birmingham Hospitals

NHS Trust

TB (11/18) 020a

Public Trust Board Action Log – as at 4th October 2018

| Meeting Item Number | Action | Lead | Due | Status/Update |
|------------------------|--|------|---------------------------------|--|
| TB (10/18) 4 | Provide GIRFT event dates to Non-Executive Directors. | DB | Dec 18 | These will be circulated once available. |
| TB (10/18) 7.1 | Financial Performance - delayed payments: 60 target for non-NHS payments to be separated and tracked in the next Financial Performance Report to the Trust Board. | DMc | Nov 18 | This is included in the financial report and a timescale for remedying the problem will be advised orally. |
| TB (10/18) 8 | Risk Register - risks not managed for previous 12 months to be reviewed by Risk Management Committee and findings reported to Groups at the Clinical Leadership Executive. | | Nov 18 | This has been completed and is reflected in the Board's risk report. |
| TB (10/18) 11 | Briefing on Non-Executive support role on new engagement approach. | TL | Nov 18 | This will be discussed in CEO/NED session on 1/11. |
| TB (10/18) 12 | Winter Plan B report for November Trust Board meeting. | RB | Nov 18 | Report on Plan B arrangements provided to November Trust Board. |
| TB (10/18) 13 | Next iteration of the sustainability report to the November Trust Board. | TL | Nov 18 | This is covered under the localisation item at the November Board. |
| TB (09/18) 011 | IT Resilience: future state model and budget review for November Trust Board Meeting. | TL | Nov 2018 Dec 2018 | Work has commenced and is progressing well but will not be ready until the December 2018 Trust Board. |
| TB (10/18) 8 | Risk Register - STP discussion required on CAMHS Tier 4 bed provision across the local health economy. | TL | Dec 18 | I have (just) written to the relevant senior system colleagues and will report at the December Board. |
| TB (10/18) 8 | Risk Register - Estate risks to be reviewed at Estate MPA in December 2018. | AK | Dec 18 | Not yet due. |

| TB (08/18) 013 | Consistency of Care - Medicine LIA events to take place to ensure a position of "Quite Good" is in place by December 2018. | KD | Dec 18 | Work is ongoing with this in mind and the next event is planned for 5 Dec 2018. |
|----------------|--|--|--|---|
| TB (10/18) 14 | The Board noted the intention to make a substantial investment to develop enlarged elective capacity for local residents in 2019-20. | DMc | Jan 19 | The January timescale relates to embedding this into the draft budget. |
| TB (10/18) 9 | Progress well-led deliverables: W1 - Finalised succession plan for each director role W2 - Continued delivery of quality, education and public health plans W2 - Full delivery of Board's IT turnaround plan W2 - ICS mobilisation plan delivered W3 - Tracking high potential individual's PDP execution W3 - Delivery of weconnect programme W3 - Improvements in mental wellbeing of workforce W4 - Comprehensive third party supplier management introduced W5 - Refresh approach to PMO and improvement teams W5 - Significant improvement in risk mitigation delivery W6 - Data quality plan to be finalised and executed W6 - Visible data at frontline level for safety and quality plans W7 - Friends and family data volumes increased to West Midlands mean W8 - Full QIHD accreditation achieved W8 - welearn programme agreed at Board level | TL TL/DC MS TL RG TL RG DMc RB KD DB DC PG KD RG | Feb 19 Feb 19 Jan 19 Mar 19 Mar 19 Feb 19 Mar 19 Feb 19 Mar 19 Mar 19 Mar 19 Feb 19 Jan 19 Jan 19 Jan 19 | Not yet due |

TB (11/18) 022b

Audit & Risk Management Committee Action

| Agenda Item | Action | Assigned to | Due Date | Status / Response | | | | |
|----------------|--|-----------------------------------|-------------------------------|--|--|--|--|--|
| AR (07/18) 6 | Approval of minor amendments to Standing Orders by Trust Board (July A&RMC meeting was not quorate). | MP/DMc | August 2018 | Completed – reported and approved at August Trust Board Meeting | | | | |
| AR (07/18) 9 | Interactive session (deep dive) on risk management and report to October committee meeting. | | | | | | | |
| AR (07/18) 5 | Progress report on management of overseas debt to October committee meeting. | KD | October 2018 | Progress on charges since Overseas Visitors Team are in place is reported/for discussion | | | | |
| AR (05/18) 10 | GDPR progress report to October committee meeting. | KD | October 2018 December 2018 | Not yet due | | | | |
| AR (07/18) 4 | Completed Data Quality Improvement Plan to October committee meeting. | ment Plan to October DB October 2 | | | | | | |
| AR (07/18) 8 | Declaration of Interest and Freedom to Speak up Policies – consultation and implementation progress report to October Audit and Risk Management committee meeting. | CD | October 2018 | The consultation process, engagement questions and implementation of the policies is set out for discussion | | | | |

Estate Major Projects Authority Committee Action Log

| Agenda Item | Action | Assigned to | Due Date | Status |
|-------------|--|-------------|----------|---|
| (09/18) 7 | Hard FM affordability costs of suppliers to be reviewed with market testing / benchmarking analysis. | TL/DMc/AK | Oct 18 | Paper provided to October EMPA |
| (09/18) 8 | Trust Board delegation required on OBC submission. | TL | Oct 18 | Completed – delegation approved by Trust Board |
| (09/18) 9 | October Trust Board to receive a revised capacity and capability paper, replacement construction contractor paper and delegation proposal. | AK | Oct 18 | Completed/paper provided to Trust Board |
| (09/18) 10 | An updated methodology focussing on statutory requirements and other essential works to be provided to next EMPA meeting for approval. | AK | Oct 18 | Paper provided to October EMPA |
| (09/18) 6 | A review of Project Team capacity and capability and the January EMPA meeting. | AK | Jan 19 | Not yet due |

Finance and Investment Committee Action Log

| Agenda Item | | | Due Date | Status / Response |
|----------------|---|--------|----------|--|
| (09/18) 4 | DMc & MP to agree future format of Finance report | DMc/MP | Oct 18 | Draft shared with MP |
| (09/18) 4 | DMc to confirm if High Cost Drugs are part of £273.8k | DMc | Oct 18 | Confirmed. U/perf offset by N-pay U/spend |
| (09/18) 4 | TL to work through Mitigation Plan with Liam Kennedy and report Board | TL/LK | Oct 18 | Completed (reported to Board 4/10/18) |
| (09/18) 4 | TL to advise on Births; source and origin forward look at Board on 04 October 2018 | TL | Oct 18 | Completed (reported to Board 4/10/18) |
| (09/18) 4 | TL to table report on medical staffing/IT volume, money and mix to Board on 04 October 2018 | TL | Oct 18 | Completed (reported to Board 4/10/18) |
| (09/18) 4 | Procurement work plan – updates to be provided | DMc | Oct 18 | Work continues to confirm 18/19 value |
| (09/18) 4 | Clear analysis for MMH capital impact re: estates, informatics and medical equipment | DMc | Oct 18 | On agenda October meeting |
| (09/18) 4 | .8) 4 DMc to liaise with Dave B linking GIRFT and Model Hospital | | Oct 18 | To pick up when MH updated for 1718 ref costs |
| (09/18) 4 | Construct conversation with Group Directors in Private Board on 04 October 2018 | DMc | Oct 18 | Completed |

| Agenda Item | | | Due Date | Status / Response | | | |
|---|---|-----|----------|--|--|--|--|
| (06/18) 4 | LTFM: A series of workshops will take place to scope various elements of the financial strategy and to bring this outline to FIC in October, with a view to completion by end 2018 calendar year. | DMc | Oct 18 | Internal and external sessions planned. ICS discussions continue. Outline timetable to be discussed at Oct FIC | | | |
| (06/18) 4 | LTFM: Consider, in discussion with NHS Improvement, whether the best model for updating the strategy is the LTFM in its current form, or whether it would be better served developing a less complex higher level model. | DMc | Oct 18 | New LTFM issued. Finance team constructing "bridge" between LTFM and organisational planning tool | | | |
| (06/18) 4 LTFM: Review national guidance on changes to contractual relationships towards system based approach (ICS) including GE Healthcare work and in the context of the Midland Met likely delay. | | DMc | Oct 2018 | Review ongoing, consultation concludes 26 th October. Verbal update to be provided at Oct FIC | | | |

Digital Major Projects Authority Committee Action Log

| Agenda Item | Action | Assigned to | Due Date | Status |
|-------------|--|-------------|----------------|---|
| MPA(08/18)6 | Digital MPA and Estates MPA terms of reference to be taken to September 2018 Trust Board for approval/ratification. | CD | September 2018 | Completed/actioned |
| MPA(08/18)4 | Chief Executive to Chief Executive discussion with Logicalis on meeting timescales/demand and final assessment report. | TL | September 2018 | On track – report to October DMPA meeting |
| MPA(08/18)4 | Assurance processes to hold third party contractors/suppliers to account. | MS | October 2018 | On track – report to October DMPA meeting |
| MPA(08/18)4 | Progress update required on Wi-Fi resolution/connectivity completed. | MS | October 2018 | On track – report to October DMPA meeting |
| MPA(08/18)4 | Update position / assurance on improved N3 remedial works being undertaken by BT. | MS | October 2018 | On track – report to October DMPA meeting |
| MPA(08/18)4 | Infrastructure/Unit impact on financial budget required by October 2018 from Director of Finance. | TL | October 2018 | On track – report to October DMPA meeting |
| MPA(08/18)5 | Formal judgement at the October MPA committee will be made on confirming January 2019 go-live and communications to announce this. | RB | October 2018 | On track – report to October DMPA meeting |
| MPA(08/18)4 | Build plan for transfer to Azure (cloud) system by end of December 2018. | MS | December 2018 | On track – report to December DMPA meeting |

Public Health, Community Development & Equality Committee Action Log

| | | Assigned to | | | |
|--------------|---|-------------|----------------|---|--|
| Agenda Item | ltem Action | | Due Date | Status | |
| PH(05/17)7 | Public Health Plan 2017-2020: Mr. Samuda to contact colleagues at Deutsche Bank to discuss managing work place stress. | RS | February 2018 | Completed | |
| PH(01/17)2 | Equality Plan: Ethnicity coding data for outpatients to continue to be improved during 2017/18. | RG | February 2018 | To be discussed at November committee meeting | |
| PH(02/18)3 | Action Plan for Eastern and Central European Communities: Mrs Wilkin to champion an Executive Sponsor for the newly formed Staff Network Group. | RW | May 2018 | To be discussed at November committee meeting | |
| PH(06/18)5. | Smoke-free sites proposal to be provided to Trust Board and further options/comms/monitoring to take place through this committee. | RW | September 2018 | Completed | |
| PH(06/18)6. | Circulate the 2018/19 committee workplan prior to September committee. | CD | September 2018 | Completed | |
| PH(06/18)3.2 | Further staff communication to be provided on awareness of the Early Release Policy and inclusion in future patient welcome/comfort packs. | PG | November 2018 | Not yet due | |

People and OD Committee Action Log

| Agenda Item | Action | Assigned to | Due Date | Status |
|----------------|---|-------------|----------------|---|
| POD(06/18)3 | Refresh BAF items for discussion with the Director of Governance and Chair of the Audit Committee. | RG | August 2018 | Completed |
| POD(06/18)4 | Generate a flow diagram of PDR moderation outcomes. | RG | September 2018 | Will be provided to September committee meeting |
| POD(06/18)4 | Generate support and communications for line managers in how to deliver PDR moderation outcome messages. | RG | September 2018 | Will be provided to September committee meeting |
| POD(06/18)5 | Engagement - ensure that importance is given to group led interventions and update committee on where Wrightington, Wigan and Leigh sit in rank order | TL | September 2018 | Completed |
| POD(06/18)6 | Nurse Career Escalator - Programme update to be provided to September committee meeting | PG | September 2018 | Will be provided to September committee meeting |
| POD(06/18)7 | Develop an approach to workforce planning agreed between Chief Executive and rest of the executive | TL | November 2018 | Provided to November committee meeting |

Charitable Funds Committee Action Log

| Agenda Item | Action | Assigned to | Due Date | Status |
|----------------|--|-------------|----------------|-----------|
| CF(05/18)4 | Annual Report - Audit findings report to be submitted by 7 th June and charity annual report presented to Trust AGM on 21 st June. | TW/RW | June 2018 | Completed |
| CF(05/18)5.1 | Head of Trust Charity Report - The team to advise on the outcome of the SSP application for the IDVA project and the BCF application for the Sapphire project. | JS | September 2018 | Completed |
| CF(05/18)6 | New Fund Proposals - The team to advise on the outcome of the match funded approach to University of Birmingham for leukaemia research, and the approach to the Pears Foundation for BMEC young volunteers hub. | JS | September 2018 | Completed |
| CF(05/18)8 | Midland Met Fundraising Campaign - To trial contactless payments. | JS | September 2018 | Completed |
| CF(05/18)8 | Midland Met Fundraising Campaign - delegate creative approval for branding to a small group of committee members (including campaign representatives), and agree to the continued development of the campaign concept(s). | RW | September 2018 | Completed |
| CF(05/18)9 | Charity Finance Report - the charity finance team to meet with Mr Waite to develop the charity finance report. | | | Completed |
| CF(05/18)12 | Any Other Business - another Non-Executive or Executive Director to join the committee. | RW | September 2018 | Completed |

| Trust Board Members | | 05-Apr-18 | 03-May-18 | 07-Jun-18 | 05-Jul-18 | 02-Aug-18 | 06-Sep-18 | 04-Oct-18 | 01-Nov-18 | 06-Dec-18 | 03-Jan-19 | 07-Feb-19 | 07-Mar-19 |
|---------------------|----------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| | | | | | | | | | | | | | |
| Mr R Samuda | Chairman | Y | Y | Y | N | Y | Y | Y | | | | | |
| Mrs O Dutton | Non-Executive Director | Y | Y | N | Y | Y | Y | N | | | | | |
| Ms M Perry | Non-Executive Director | Y | Y | Y | Y | N | Y | Y | | | | | |
| Prof K Thomas | Non-Executive Director | N | Y | N | Y | Y | Y | Y | | | | | |
| Mr H Kang | Non-Executive Director | Y | Y | Y | Y | Y | Y | Y | | | | | |
| Mr W Zaffar | Non-Executive Director | Y | N | Y | Y | Y | N | Y | | | | | |
| Mr M Hoare | Non-Executive Director | N | Y | Y | N | Y | Y | Y | | | | | |
| Mr T Lewis | Chief Executive | Y | Y | Y | Y | Y | N | Y | | | | | |
| Mr T Waite | Director of Finance | Y | Y | Y | | | | | | | | | |
| Ms D McLannahan | Acting Director of Finance | | | | Y | N | Y | Y | | | | | |
| Ms R Barlow | Chief Operating Officer | Y | Y | Y | Y | Y | Y | N | | | | | |
| Prof D Carruthers | Medical Director | Y | Y | Y | Y | Y | Y | Y | | | | | |
| Mrs P Gardner | Chief Nurse | | Y | Y | Y | Y | Y | Y | | | | | |
| Mrs R Goodby | Director of People and OD | Y | Y | Y | Y | Y | Y | Y | | | | | |
| Miss K Dhami | Director of Governance | Y | Y | Y | Y | Y | Y | Y | | | | | |

| Y | Attended meeting | | | |
|---|-------------------------|--|--|--|
| Ν | Apologies were provided | | | |

| Audit & Risk Management Committee | | | | | | | | | | |
|--|---|---|------------------|-----------------------|---|-----------------------|------------------|------|------|--|
| Ms M Perry | Y | Ŷ | Y | Y | | | | | | |
| Mrs O Dutton | Y | N | N | N | | | | | | |
| Mr H Kang | Y | Ŷ | | Y | | | | | | |
| Mr W Zaffar | N | N | N | Y | | | | | | |
| | | | | | | | | | | |
| Charitable Funds Committee | | 13-Sep-18 | | | | | | | | |
| Mr W Zaffar | Y | Y | | | | | | | | |
| Mr R Samuda | Y | Y | | | | | | | | |
| Mr T Lewis | N | N | | | | | | | | |
| Mr T Waite | Y | | | | | | | | | |
| Ms D McLannahan | | N | | | | | | | | |
| Mrs P Gardner | N | N | | | | | | | | |
| Mrs R Wilkin | Y | Y | | | | | | | | |
| | | | | | | | | | | |
| Finance & Investment Committee | | 25-May-18 | | 27-Jul-18 | 31-Aug-18 | 28-Sep-18 | 26-Oct-18 | | | |
| Mr M Hoare | Y | Y | Y | Y | Y | N | Y | | | |
| Mr R Samuda | Y | Y | N | Y | Y | Y | Y | | | |
| Mr H Kang | Y | Y | Y | Y | Y | Y | Y | | | |
| Mrs M Perry | Y | Y | Y | N | N | Y | Y | | | |
| Mr T Waite | Y | Y | | | | | | | | |
| Ms R Barlow | Y | Y | Y | Y | Y | N | Y | | | |
| Mrs R Goodby | Y | Y | N | Y | Y | Y | Y | | | |
| Ms D McLannahan | | | Y | N | Ŷ | Y | Ŷ | | | |
| | 1 | | | | | | | | | |
| Major Projects Authority | | 18-May-08 | | 20-Jul-18 | 24-Aug-18 | | | | | |
| Mr R Samuda | N | Υ | Y | Ŷ | Ŷ | | | | | |
| Mr M Hoare | Y | | Y | N | Ŷ | | | | | |
| Mr T Lewis | Y | N | Y | Y | Y | | | | | |
| Mr T Waite | Y | Y | Y | | | | | | | |
| Mr A Kenny | Ŷ | | | Ŷ | | | | | | |
| Mr M Reynolds | Y | | | | | | | | | |
| Ms R Barlow | Y | | | | | | | | | |
| Mrs R Goodby | N | Y | | | | | | | | |
| Ms D McLannahan | | | | | | | | | | |
| | | | | | | | | | | |
| Estate Major Projects Authority | 21-Sep-18 | 26-Oct-18 | | | | | | | | |
| Mr R Samuda | | | | | | | | | | |
| | Y | | | | | | | | | |
| Mr H Kang | Y | Y Y | | | | | | | | |
| | Y | Y | | | | | | | | |
| Mr T Lewis | Y Y | Y Y | | | | | | | | |
| Mr T Lewis | Y | Y | | | | | | | | |
| Mr T Lewis Ms D McLannahan | Y Y Y | Y Y | | | | | | | | |
| Mr H Kang Mr T Lewis Ms D McLannahan Digital Major Projects Authority Mrs M Perry | Y Y Y 26-Oct-18 | Y Y | | | | | | | | |
| Mr T Lewis Ms D McLannahan Digital Major Projects Authority Mrs M Perry | Y Y Y 26-Oct-18 Y | Y Y | | | | | | | | |
| MrT Lewis Ms D McLannahan Digital Major Projects Authority Mrs M Perry Mr M Hoare | Y Y Y 26-Oct-18 Y Y | Y Y | | | | | | | | |
| Mr T Lewis Ms D McLannahan Digital Major Projects Authority Mrs M Perry Mr M Hoare Mr T Lewis | Y Y Y 26-Oct-18 Y Y Y Y | Y Y | | | | | | | | |
| Mr T Lewis Mrs D McLannahan Digital Major Projects Authority Mrs M Perry Mr M Hoare Mr T Lewis Ms R Barlow | Y Y 26-Oct-18 Y Y Y Y Y | Y Y | | | | | | | | |
| Mr T Lewis Ms D McLannahan Digital Major Projects Authority Mrs M Perry Mr M Hoare Mr T Lewis Ms R Barlow Mrs R Goodby | Y Y 26-Oct-18 Y Y Y Y Y | Y Y | | | | | | | | |
| Mr T Lewis Mr 5 D McLannahan Digital Major Projects Authority Mr M Hoare Mr T Lewis Mr R Davids Mr 8 Bordby Mr 8 Bordby Mr 8 Bordby | Y Y Y Z6-Oct-18 Y Y Y Y Y Y Y Y Y Y Y Y Y Y Y Y | Y Y | | | | | | | | |
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| Mr T Lewis Mrs D McLannahan Digital Major Projects Authority Mrs M Perry Mr M Hoare Mrs R Boarbow Mrs R Goolby Mrs R Ghami Mrs Rog | Y Y Z6-Oct-18 Y Y Y Y Y Y Y Y | Y Y | | | | | | | | |
| Mr T Lewis Mrs D McLannahan Digital Major Projects Authority Mrs M Perry Mr M Hoare Mrs R Boarbow Mrs R Goolby Mrs R Ghami Mrs Rog | Y Y 26-Oct-18 Y Y Y Y Y Y Y | Y Y | | | | | | | | |
| Mr T Lewis Mr 3 D McLannaham Digital Major Projects Authority Mrs M Perry Mr 4 More Mr 5 Revis Mrs 8 Goodby Mrs 8 Goodby Mrs 8 Goodby Mrs 9 Roy Mrs 9 Roy Mrs 9 Roy | Y Y Z6-Oct-18 Y Y Y Y Y Y Y Y | Y Y Y | | | | | | | | |
| Mr T Lewis Mr 5 D McLannahan Digital Major Projects Authority Mr M Hoare Mr 1 Lewis Mr 4 Noare Mr 1 Lewis Mr 4 Roadby Mr 5 Roy Mr 5 Roy Mr 5 Roy Mr 5 Roy Mr 5 Roy Mr 5 Roy Prople & OD Committee | Y Y 26-Oct-18 Y | Y Y Y 2-Oct-18 | | | | | | | | |
| Mr T Lewis Mr S D McLannahan Digital Major Projects Authority Mr M Hoare Mr M Hoare Mr T Lewis Mr A Noare Mr S Roodby Mr S Roodby Mr S Roodby Mr S Roy Mr A Geary Prople & OD Committee Mr S Asmuda | Y Y 26-Oct-18 Y | Y Y V 2-Oct-18 N | | | | | | | | |
| Mr T Lewis Mr S D McLannahan Digital Major Projects Authority Mr M Peny Mr M Hoare Mr T Lewis Mr A Barlow Mr S Rodeby Mr S Rodeby Mr S Roy Mr S Roy Mr S Roy People & OD Committee Mr M Samuda Mr H Kang | Y Y 26-Oct-18 Y | Y Y V 2-Oct-18 N Y | | | | | | | | |
| Mr T Lewis Mr 3 D McLannaham Digital Major Projects Authority Mr 3 M Perry Mr 4 Mass Mr 4 Mass Mr 5 Rodby Mr 5 Rodby Mr 5 Rodby Mr 5 Rog Mr 5 Rog People Aconomittee Mr 8 Samuda Mr 7 Kang Mr 1 Kang | Y Y 26-Oct-18 Y | Y Y Y 2.Oct-18 N Y N | | | | | | | | |
| Mr T Lewis Mr S D McLannshan Digital Major Projects Authority Mrs M Perry Mr M Hoare Mr I Lewis Mr A Barby Mrs A Barby Mrs A Bootby Mrs A Dami Mrs A Bootby Mrs A Coaty People & OD Committee Mr F Samuda Mr H Kang Mr H Kang Mr I Lewis Mr R Goodby | 26-Oct-18 7 26-Oct-18 7 7 7 7 7 7 7 7 7 7 7 7 7 | Y Y Y 2.Oct-18 N Y N Y | | | | | | | | |
| Mr T Lewis Mr S D McLannahan Digital Major Projects Authority Mr M Perry Mr M Hoare Mr T Lewis Mr S Randow Mr S Roodby Mr A Roary People & OD Committee Mr A Samuda People & OD Committee Mr A Samuda Mr J Lewis Mr J Lewis Mr S Roodby Mr S Roodby Mrs R Santow | Y Y 26-Oct-18 Y | Y Y Y Z Z-Oct-18 N Y N Y N | | | | | | | | |
| Mr T Lewis Mr S D McLannahan Digital Major Projects Authority Mr M Perry Mr M Hoare Mr T Lewis Mr S Randow Mr S Roodby Mr A Roary People & OD Committee Mr A Samuda People & OD Committee Mr A Samuda Mr J Lewis Mr J Lewis Mr S Roodby Mr S Roodby Mrs R Santow | 26-Oct-18 7 26-Oct-18 7 7 7 7 7 7 7 7 7 7 7 7 7 | Y Y Y 2.Oct-18 N Y N Y | | | | | | | | |
| Mr T Lewis Mr J DicLannaham Digital Major Projects Authority Mrs M Perry Mrs M Perry Mr M Ioare Mr A Ioare Mr A Goodby Mrs R Barlow Mrs R Samuda Mr H Coodby Mrs R Samuda Mr H Kang Mr I Tewis Mrs R Barlow Mr R Goodby Mrs R Barlow Mrs Mrs Mrs Mrs Mrs Mrs Mrs Mr | Y Y Z6-Oct-18 Y | Y Y Y 2-0c1/8 N Y N Y | | | | | | | | |
| Mr T Lewis Mr 3 D McLannahan Digital Major Projects Authority Digital Major Projects Authority Mr 4 Meary Mr 4 Meare Mr 4 Meare Mr 4 Meare Mr 4 Meare Mr 4 Recodby Mr 5 Red Mr 5 Red Mr 4 Remain Mr 4 | Y | V V V V V V V 2-Oct-18 N V V V V 1356p-18 | | | | | | | | |
| Mr T Lewis Mr 3 DicLannahan Digital Major Projects Authority Mr 3 M Perry Mr M Hoare Mr 1 Lewis Mr 3 M Perry Mr 4 Hoare Mr 3 Sandw Mr 3 N Context Mr 4 N Con | Y 26-Oct.18 Y | V V V V V V 2.0ct:18 N V V V V V V V V V V V V V V V V V V | | | | | | | | |
| Mr T Lewis Mr S D McLannahan Digital Major Projects Authority Mr M Perry Mr M Hoare Mr T Lewis Mr S Rafow Mr S Roodby Mr S Roodby Mr S Roodby People & OD Committee Mr S Samuda Public Health Committee Mr S Samuda | Y Stan-38 Y | V V V V V V V V V V V V V V V V V V V | | | | | | | | |
| Mr T Lewis Mr 5 D McLannaham Digital Major Projects Authority Mrs M Perry Mrs M Perry Mr 4 Hoare Mr 4 Roodby Mr 5 Rauriow Mr 5 Rodby Mrs A Geatry Mrs A Geatry Mrs A Geatry Mr 8 Autou Mr 9 Autou Mr | Y Y 26-Oct.18 Y | V V V V V V 2-Oct-18 N V V V V V V V V V V V V V V V V V V | | | | | | | | |
| Mr T Lewis Mr D McLannahan bigital Major Projects Authority bigital Major Projects Authority Mr M Hoare bigital Major Projects Authority Mr A Nore Mr A Socoby Mr A Socoby Mr S A Bordow Mr S Abania Mr S Acoby Project Authority Mr S Acoby Mr S Aco | Y 26 Oct 18 Y Jun-18 Y Y | V V V V V V V V V V V V V V V V V V V | | | | | | | | |
| Mr T Lewis Mr 3 DicLannahan Digital Major Projects Authority Mr 3 M Pery Mr 4 Hoare Mr 5 More Mr 4 Hoare Mr 5 Routhority Mr 5 Norw Mr 5 | Y 26 Gct.18 Y | V V V V V V V 2.0cL38 N V V V V V V V V V V V V V V V V V V | | | | | | | | |
| Mr T Lewis Mr 3 D McLannahan Digital Major Projects Authority Mr 4 Meary Mr 4 Meare Mr 4 Meare Mr 4 Lewis Mr 5 Roy People & OD Committee Mr 8 Samuda Mr 4 Kang Mr 4 Kang Mr 4 Kang Mr 4 Kang Mr 5 Rarbow Mr 4 Kang Mr 4 | Y V V V Y | V V V V V V V V V V V V V V V V V V V | | | | | | | | |
| Mr T Lewis Mr 5 Dicklannahan Digital Major Projects Authority Mr 5 M Perry Digital Major Projects Authority Mr 5 M Perry Mr 4 Mare Mr 5 Raviba Mr 7 Lewis Mr 6 Goodby Mr 8 Goodby Mr 9 Clarter Mr 5 Samuda Mr 7 Lewis | Y Product of the second sec | V V V V V V 2.06:18 N V V V V V V V V V V V V V V V V V V | | | | | | | | |
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| Mr T Lewis Mr 5 Dicklannahan Digital Major Projects Authority Mr 5 M Perry Digital Major Projects Authority Mr 5 M Perry Mr 4 Mare Mr 5 Ravico Mr 5 Rodoty Mr 5 Rodoty Mr 5 Rodoty Mr 8 Goody Mr 9 Cardner Mr 5 Samuda Mr 1 Lewis Mr 7 Lewis Mr 9 Cardner Mr 1 Cardina Mr 1 Lewis Mr 1 Lewis Mr 9 Cardner Mr 1 Lewis Mr 1 Lewis Mr 1 Lewis Mr 1 Lewis Mr 9 Cardner Mr 1 Lewis Mr 9 Cardner Mr 1 Lewis Mr 1 Lewis Mr 1 Lewis Mr 1 Lewis Mr 9 Cardner Mr 1 Lewis Mr 1 Lewis Mr 1 Lewis Mr 1 Lewis Mr 9 Cardner Mr 1 Lewis M | Y 26 Cct.18 Y | V V V V V V V V V V V V V V V V V V V | | | | | | | | |
| Mr T Lewis Mr J Decklannahan Digital Major Projects Authority Digital Major Projects Authority Mr M Hoare Digital Major Projects Authority Mr A News Mr A Noare Mr A Roadby Mr A Roadby Mr S Abana Mr S Roadby Mr S Abana Mr | Y 26 Cct.18 Y | V V V V V V 2.06:18 N V V V V V V V V V V V V V V V V V V | 29-Jun-18 | 273ghl8 | S3.Aug.3B | 28-569-18 | 26-0ct-38 | | | |
| Mr T Lewis Mr 3 DicLannahan Digital Major Projects Authority Mr 3 M Perry Mr M Hoare Mr 1 Tuwis Mr 3 M Perry Mr 4 Hoare Mr 1 Tuwis Mr 3 Roodby Mr 3 Roodby Mr 3 Roadby Mr 4 Kang Mr 4 Ka | Y 26 Cct.18 Y | V V V V V V V V V V V V V V V V V V V | 29-Jun-18 | 273pl:18 | ально то на | 28-Sep-18 | 26-0ct-18 | | | |
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| Mr T Lewis Mr 5 D McLannahan Digital Major Projects Authority Mr 5 M Penry Mr 5 Monto Mr 5 Roodby Mr 7 Lewis Mr 6 Somuda Peuple Cardiner Public Health Committee Mr 8 Samuda Mr 7 Lewis Mr 7 Lewis Mr 7 Lewis Mr 7 Lewis Mr 9 Cardiner Public Health Committee Mr 9 Cardiner Mr 9 Cardiner Quality & Safety Committee Mr 8 Doution Quality & Safety Committee Mr 8 Doution Mr 8 Doution | Y 25-0ct.18 Y | V V V V V V V V V V V V V V V V V V V | Y | Y | Y | Y | Y | | | |
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| Mr T Lewis Mr T Lewis Mr D McLannshan Digital Major Projects Authority Mr M Pery Mr M Hoare Mr T Lewis Mr A Barlow Mr S Roodby Mr A Geary Mr A Geary Mr A Geary People & OD Committee Mr A Samuda Mr A Roodby Mr A Goodby Pol Charuthers Mr A Goodby Nr J Polardner Quality & Safety Committee Mr A Samuda Mr A Goodby Mr A Mary Mr A Mary Mr A Mary Mr A Chami | Y 26-Oct.18 Y Jun-18 Y Y Jun-18 Y Y Y Y Y Y Y Y Y Y | V V V V V V V V V V V V V V V V V V V | Y N Y | Y Y N | Y Y N | Y Y Y | Y Y Y | | | |
| Mr T Lewis Mr S D McLannshan Digital Major Projects Authority Mr M Norry Mr M Norr Mr T Lewis Mr J Lewis Mr S Roodby Mr A Roard Mr S Roodby Mr A Roard Mr A Geary People & OD Committee Mr S Samuda Mr H Kang Mr S Addata Mr S Barlow Mr S Barlow Mr S Barlow Mr S Barlow Mr S Addata Mr S Adda | Y 26-Oct-18 Y Y </td <td>V V V V V V V V V V V V V V V V V V V</td> <td>Y N Y Y</td> <td>Y Y N Y</td> <td>Y Y N N</td> <td>Y Y Y Y</td> <td>Y Y Y Y</td> <td></td> <td></td> <td></td> | V V V V V V V V V V V V V V V V V V V | Y N Y Y | Y Y N Y | Y Y N N | Y Y Y Y | Y Y Y Y | | | |
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